

IMPACT LEBANON

Disaster Relief for the Beirut Explosion Impact Report

July 2021

www.impactlebanon.org

Photo credit: @diamrad



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Photo credit: @diamrad and the House of Christmas

EXECUTIVE SUMMARY

- In the aftermath of the devastating August 4, 2020 explosion, Impact Lebanon launched the Beirut Disaster Relief fundraising campaign which raised a total of USD 9.2Mn.
- As a volunteer-based organization, Impact Lebanon instituted several organizational and procedural measures to ensure the successful delivery of the fundraiser's objectives, including setting up a fund transfer process, establishing fund allocation and monitoring & evaluation (M&E) teams, and developing key partnerships to extend out our capabilities
- Key outcomes from the institution of fund-related processes include:
 - Setting up a process to reliably transfer funding to Lebanon despite the challenging local banking context;
 - Releasing our [fund strategy](#) in August 2020 which outlines our fund allocation intention;
 - Selecting 18 beneficiary NGOs, out of a pool of 150, to carry out well defined relief projects across 6 verticals: residential rehabilitation, heritage rehabilitation, Micro and Small Business (MSMB) support, livelihoods support, medical bodies and hospital support, and mental health and community support
 - Setting up a significant M&E effort to track and verify the progress and impact of funded projects
- ~25,000 individuals have been impacted to date through funded relief efforts, which include: the rehabilitation of 1807 residential units, 168 heritage units, 434 MSMBs; the reconstruction and assistance of 3 hospitals; the provision of cash grants to 6 businesses, livelihood support to 729 individuals and a total of 303 psychosocial support sessions.
- Most projects have already been completed or are expected to be completed by August 2021. We are closely monitoring a few longer-term projects related to hospital reconstruction, residential/heritage rehabilitation and mental health, which are expected to wrap up by 2022. Final progress metrics will be reported once all projects are completed.
- The Beirut Disaster Relief Fund was a major turning point for Impact Lebanon as it allowed the team to rethink its role in the context of the broader ongoing civil society efforts to help Lebanon. Looking ahead, and recognizing Impact Lebanon's role in engaging the Lebanese diaspora, the mandate going forward include the following:
 - Promoting active citizenship, political engagement and awareness, specifically in the diaspora, through our existing initiatives: [Sawti](#), [Wijhet Nazar](#), [Tarbileb](#) and [Jouzouri](#);
 - Addressing the educational needs of Lebanese students, though our planned endowment fund, mentorship program, [Edupact](#), and laptop drive, among others;

- Focusing on capacity building of local Lebanese institutions, through initiatives such as [Environment Academy](#) and [Dikkenj](#).

We would like to extend to all of our donors our deepest gratitude for making possible much needed relief efforts for the people of Beirut. We look forward to your generosity in the launch of the education endowment fund which is expected later this year with a goal to support the tuition fees of 150+ Lebanese university students each year.

Contact us

Press inquiries: press@impactlebanon.org
Partnership inquiries: partner@impactlebanon.org
General inquiries: team@impactlebanon.org

Join us

To volunteer, sign up here:
https://www.impactlebanon.org/users/sign_up

Support us

To help us cover our operational costs, donate here:
<https://www.impactlebanon.org/donations/new>

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Linkedin: [@impact-lebanon](#)

The purpose of this report is twofold. The primary goal is to abide by our commitment of transparency and accountability and present to our donors and broader audience the impact realized by the funds raised. The second goal is to present valuable lessons from both our NGO partners on the ground (through the form of case studies) as well as internal learnings we had in setting up this colossal effort in an increasingly challenging context.



*Catalytic Action community outreach and children wellness project in Karantina Park
 Photo credit: Catalytic Action*

INTRODUCTION

THE AUGUST 4 DISASTER

On Tuesday August 4, 2020 at 6:08pm, a devastating blast struck the heart of Beirut, causing at least 220 deaths, 6,500 injured and leaving an estimated 300,000 people displaced from their homes¹. The August 4 disaster was later revealed to be caused by the explosion of up to 2,750 tonnes of ammonium nitrate which were stored without any safety measures for about six years in the Beirut port. The explosion also caused significant structural damage to the capital, affecting housing, healthcare, educational institutions and heritage buildings. The total private infrastructure damage is estimated at USD 3Bn, while the economic impact is estimated at 920Mn (source: Strategy&).

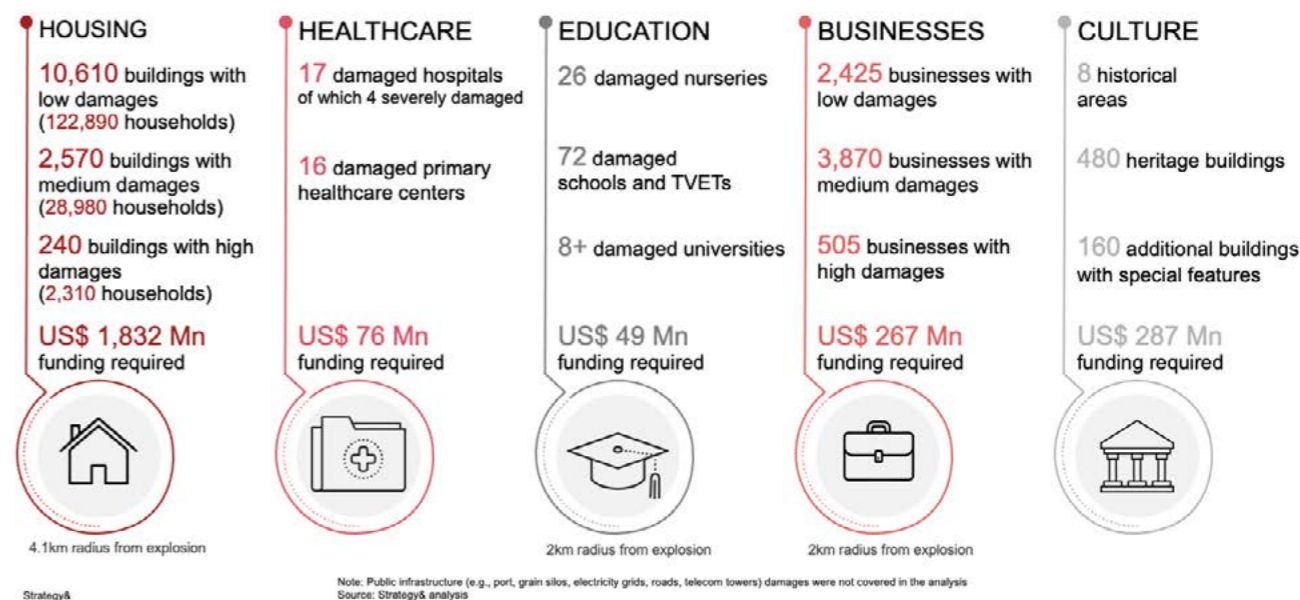


Key stats about the explosion:

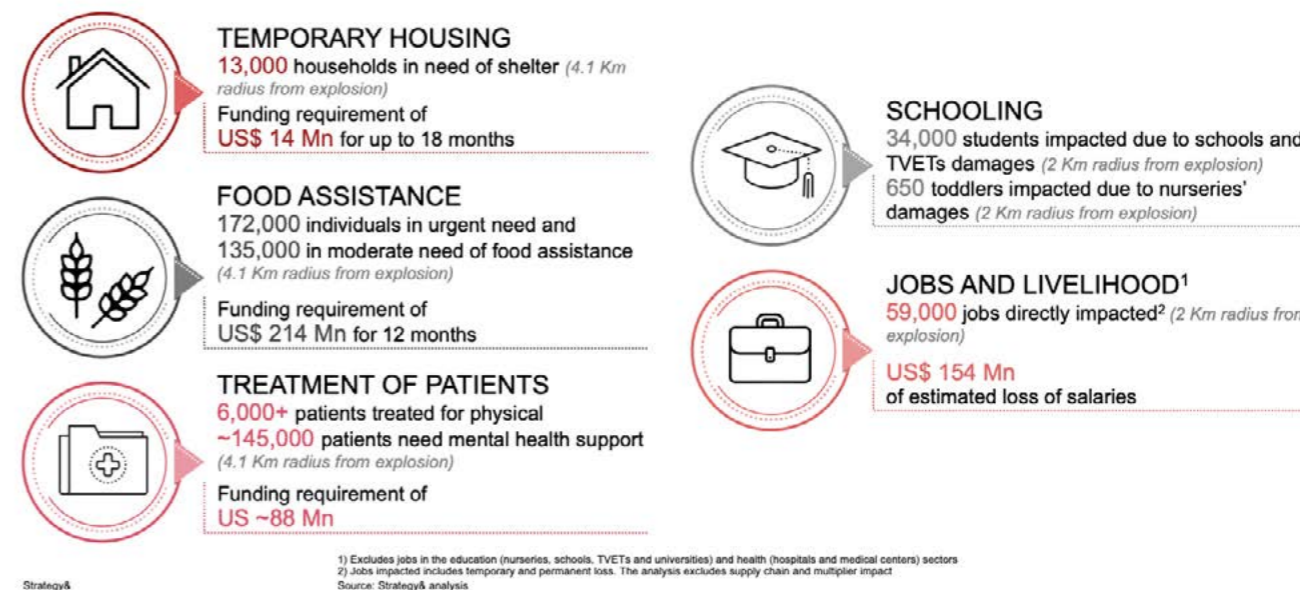
- Deaths: 220+
- Injured: 6,500+
- Displaced: 300,000+

(1) <https://reliefweb.int/report/lebanon/beirut-explosion-situation-report-9-february-10-2021>

Summary of the infrastructure impact

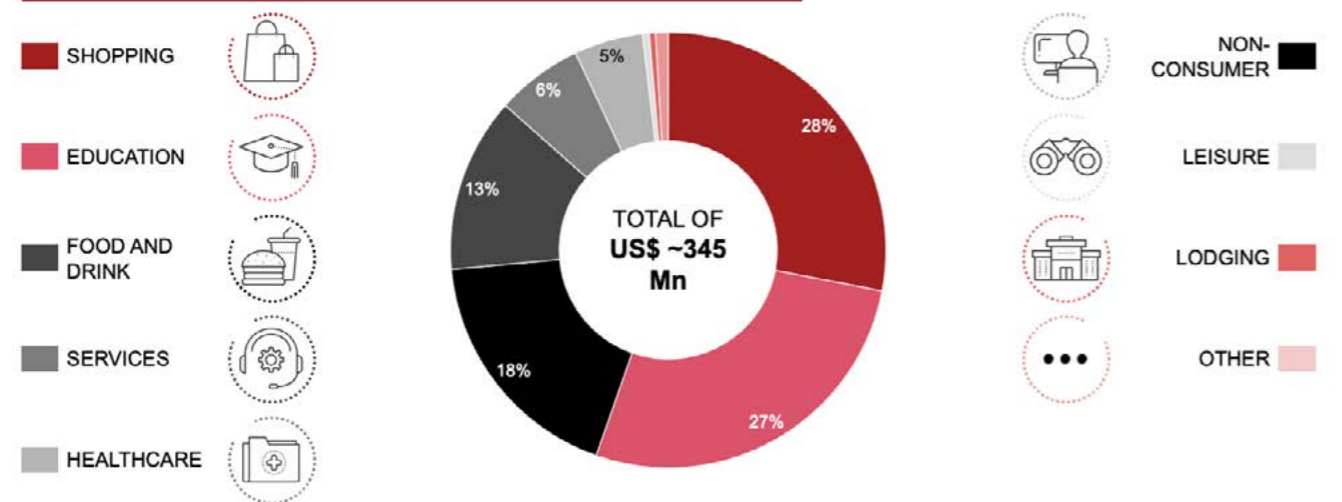


Summary of the social impact



Summary of the economic impact

Revenues¹ lost by sector within one year from the explosion (in US\$ Mn)



1) Revenues directly impacted, excluding supply chain and multipliers impact as well as impact on tourism
Source: Strategy& analysis

Strategy&

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ABOUT IMPACT LEBANON

Impact Lebanon is a not-for-profit organisation registered in the UK*. It was founded by members of the Lebanese diaspora in London following the Beirut uprising of October 17th, 2019. Our organization is 100% volunteer-run and is now composed of a diverse group of ~120 active members from all over the world.

Impact Lebanon's mission is to act as a hub for initiatives that deliver a positive impact for Lebanon. We started off as a series of initiatives aimed at raising awareness about Lebanon, and launched over 20 initiatives to date mainly focusing on driving civic engagement and

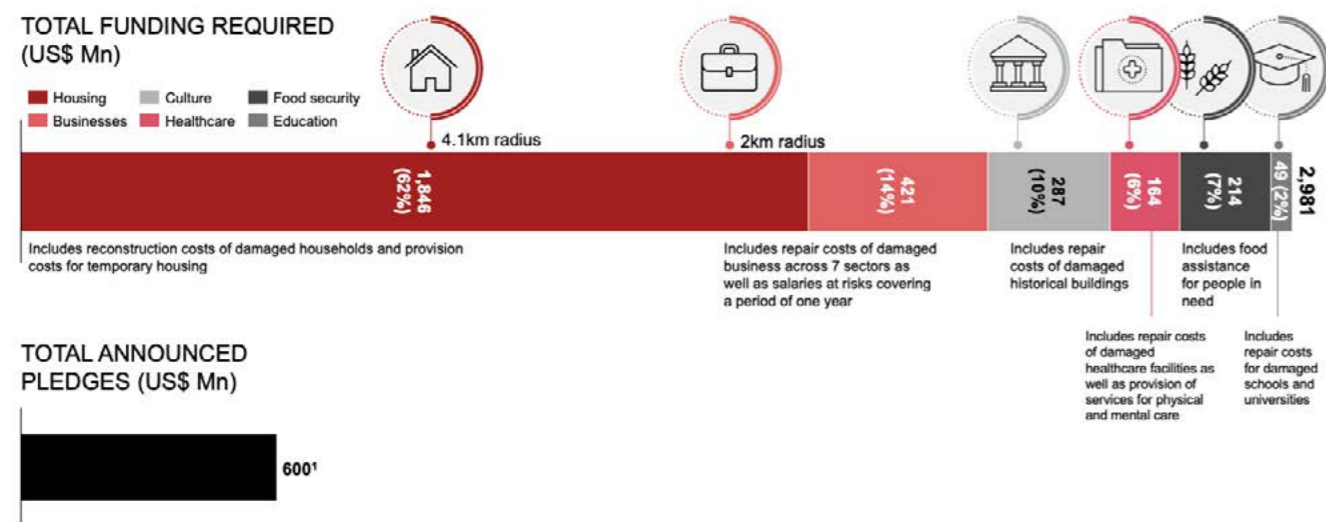
political awareness in the diaspora, as well as building up the capacity of institutions and individuals in Lebanon. Our process is to encourage the brainstorming of ideas, to promote the sharing of knowledge, resources and expertise, and to build strong teams that turn ideas systematically into successful initiatives.

Since August 4 2020, we have redirected most of our efforts towards fundraising and executing the disbursements for disaster relief efforts following the Beirut explosion.

Impact Lebanon (non-profit) company registration number in England and Wales: 12358498.

Impact Lebanon Charity registration number in England and Wales: 1192462.

Estimated funding required vs. announced pledges



1) Includes US\$ ~320 Mn in foreign aid raised during summit in France
Source: Impact Lebanon, Strategy& analysis

Strategy&

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Credit: Strategy&

“
Impact Lebanon is 100% volunteer-run and operates in a distributed environment since inception.

LAUNCH OF THE BEIRUT DISASTER RELIEF FUNDRAISER

Impact Lebanon set up a crowdfunding campaign in the immediate aftermath of the devastating explosion on which ultimately raised over GBP 6Mn by January 4th 2021 thanks to the contributions of over 171,000 individual donors. The average amount donated per individual is GBP 37.

Thanks to the additional contributions of third-party fundraisers¹ such as auction house

Sotheby's, and artist Raphaëlle Macaron and Studio Fidèle, as well as the contributions of a number of corporate donors², we managed to raise a total of **USD 9.2Mn³**.

Key stats: Total raised (from all sources after realized GBP/USD FX gains): \$9.2Mn

Breakdown of funding sources	Amount raised in GBP	Amount raised in USD	FX spot
JustGiving Beirut Disaster Relief fundraiser (Aug 4 '20 - Jan 4 '21)	6,350,117	8,469,639	1.33 ⁴
Sotheby's "To Beirut with Love" Charity Auction Donation	226,420	315,488	1.39 ⁵
Raphaëlle Macaron and Studio Fidèle Print Sale Donation	58,993	85,000 ⁶	1.44
Various	56,488	77,675	1.38
TOTAL (without FX gain)	6,692,017	8,947,802	
FX gain from converting outstanding GBP balanced to USD ⁷		204,956	
TOTAL (with FX gain)		9,152,759	

Footnotes on the next page

Breakdown of Funding Sources



In the next section, we will explain our operational set-up to ensure the successful delivery of relief efforts with a goal to maximize impact on the ground. It is important to note that we, along with countless other organizations on the ground, had to operate quickly with little reliable information available on short notice and in a context of absolute governmental vacuum. We will also address key learnings and processes that helped us navigate uncertainty.

(1,2) Refer to Acknowledgements section for comprehensive list

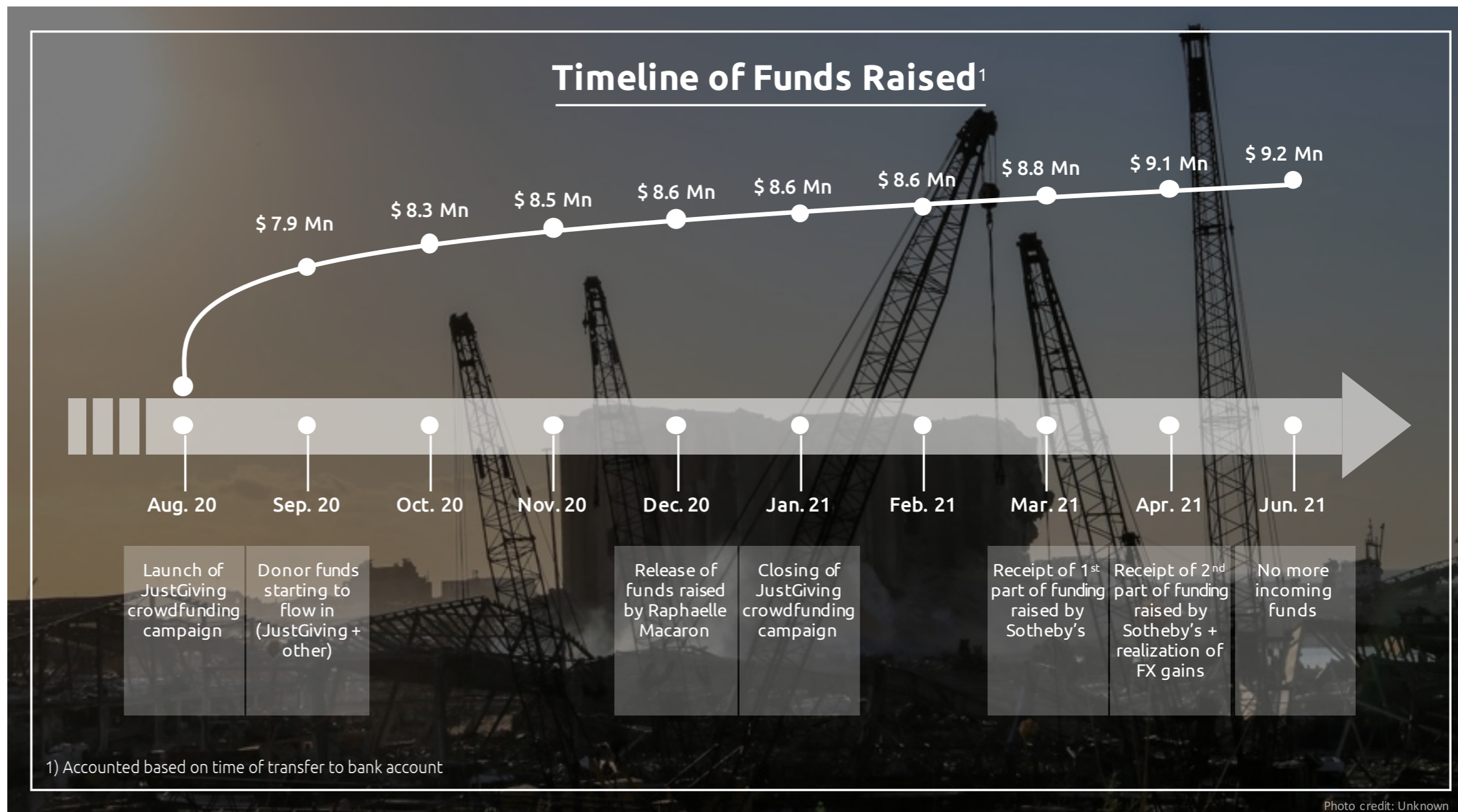
(3) Although the funds were initially raised in GBP, the amount committed to local NGOs was in USD to allow them to budget without the risk of GBP/USD FX fluctuation.

(4) Average FX spot over several weekly transfers from JustGiving to LIFE's accounts over the period the fundraiser was open (September 2020 to January 2021)

(5) Average FX spot over 3 disbursements (March to June 2021)

(6) Amount rounded

(7) In early 2021, we requested from LIFE to convert the remaining GBP balances in their accounts to USD. The purpose of the conversion was to realize an FX upside to help us extend the scope of existing funded projects. As explained in the 'Operational Set-Up section', a significant portion of the funds raised were held in LIFE's accounts and were disbursed to NGOs based on a payment schedule extending over the duration of the project.



BEIRUT DISASTER RELIEF OPERATIONAL SET-UP

CONTEXT

The crowdfunding campaign was set up on August 4th with the expectation to raise about GBP 5K. The campaign amassed over GBP 1Mn in less than 24 hours since its launch which prompted our organization to work around the clock to get organized and live up to the expectations of hundreds of thousands of donors who are expecting transparency and accountability in this time of dire need.

The size of the funds raised prompted us to get organized in a number of teams and committees, and set up the right processes to ensure internal visibility and accountability as well as a manageable distribution of tasks given that all of our members are volunteers. We also sought critical partnerships to extend our capabilities where we had gaps.

Several members of Impact Lebanon, involved in the fundraiser operations, noted how critical the level of internal cohesion was to making impact on the ground a reality, especially in the early days.

The first days/weeks were emotional for everyone: seeing our beloved city destroyed and having lost people we cared about. There was also a lot of confusion, contradicting information, as well as pressure to execute fast and 'clean' and to set a good example in contrast to the Lebanese government hampered by corruption and mismanagement. Dozens of IL volunteers were working around the clock to overcome unique challenges, as outlined in the below sections.



PAYMENTS & FUND TRANSFER SET-UP

One of the first challenges we faced with the crowdfunder, given the considerable sum raised, was that we could no longer retrieve the funding in the same way we used to with the (smaller) fundraisers we had held in the past. Additionally, Impact Lebanon's UK charity status had not been finalized at that point in time, which made it difficult to retrieve the funds to our accounts due to existing regulations.

Interestingly, the Beirut Disaster Relief Fundraiser was a unique case for the crowdfund-

ing platform we used, "JustGiving", which had to mobilize a large number of their internal teams (e.g. IT, compliance) to secure the fund transfer. Moreover, we were actively working towards being able to transfer funds quickly to Lebanon to fund emergency relief efforts. This prompted us to partner with Lebanese International Finance Executives (LIFE), an established charity in the UK with several affiliated chapters around the world. This partnership was essential for the success of the entire operation and we are endlessly grateful for LIFE's support which involved significant fiscal and legal challenges. Thanks to our IL members with legal expertise, we managed to set up a Memorandum of Understanding (MoU) where we agreed that LIFE would be holding the funding in their accounts and disbursing it based on our fund allocation outcomes.

LIFE had to undergo a due diligence by JustGiving, in order to accept them as a listed Charity on their platform. JustGiving agreed to switch the existing 'crowdfunder' campaign to a 'charity' campaign listed under LIFE, which was a first for them. On August 21 2020, we managed to order the first withdrawal of funds, GBP 6.1Mn, into LIFE's accounts (which

arrived a few weeks later).

We also set up a joint fund allocation approval committee with LIFE, composed of two members of each organization. The mandate of the committee was to review and approve the fund allocation recommendations made by Impact Lebanon's vetting team. If all parties agreed to the funding, an MOU was drafted; otherwise any questions raised were clarified before further action was taken. Later on, the same committee was used to approve disbursements of funding based on beneficiary NGOs meeting their projects' milestones and being assessed by our internal monitoring and evaluation (M&E) team.

The costs incurred to execute the fund allocation and monitoring processes, mainly to pay for external assurance services, is covered through a [separate donation channel](#) earmarked for Impact Lebanon's internal operational costs and set up prior to August 4 2020. No IL-related management fees were incurred on the funds raised in the name of the Beirut Disaster Relief Fundraiser, and the entirety of the fund (minus JustGiving and local banking fees) is to be disbursed to local NGO partners to execute relief projects.





Basmeh & Zeitooneh team site visit

FUND ALLOCATION & VETTING SET-UP

In the very first few days after the blast, our members helped crowdsource a list of local NGOs that could help with required rehabilitation efforts. Given the little information about the needs on the ground available in those early days, and the lack of reliable information on credible local NGO partners, we instituted a USD 200K ceiling on funding allocated during this period. Six NGOs were selected during this time: the Lebanese Red Cross*, Arcenciel, Nusaned, Al Ghina, Beit El Baraka and Lebanon

Needs. All of which submitted an initial concept note and underwent operational and financial vetting by 3QA, a local social enterprise with expertise in vetting the nonprofit sector.

A few days into the crisis, it became apparent that the initial fund allocation process set-up was inefficient for several reasons. First of all, we did not have a good understanding in the early days of August of the most pressing needs on the ground and we were worried about duplication of efforts. Moreover, given that the emergency-related NGO sector in Lebanon is still na-

scent with many players emerging with varying levels of maturity, it was challenging to understand who can be credible and reliable partners in executing relief projects on the ground. The NGO vetting process had to be reimagined. This prompted the fund allocation team to take a step back and set up a rapid strategy exercise with the goals of identifying the needs on the ground, understanding where the funds raised could make the most impact and setting up a new process with strong internal controls that can help identify, assess and vet reliable local NGO partners.

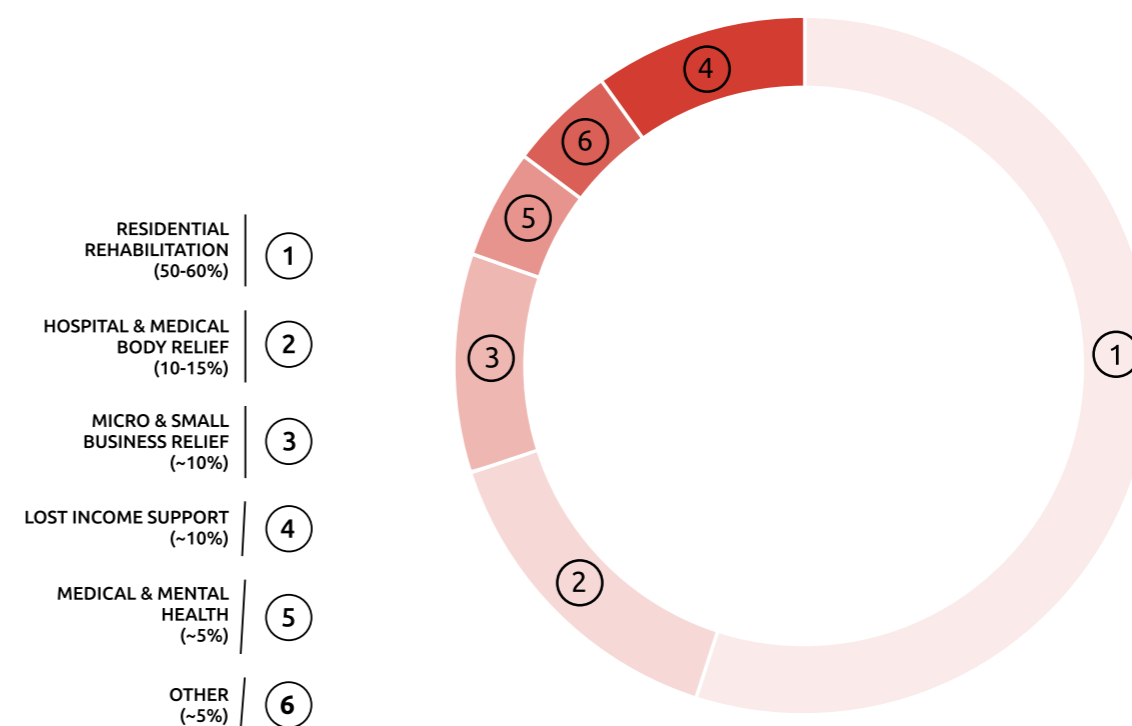
The outcome of the strategy exercise can be found [here](#). Our strategy helped us define the funding targets for each need vertical identified (residential rehabilitation, hospital & medical bodies support, MSMB support, livelihoods, mental health) based on top-down and bottom-up inputs collected. It also helped determine initial project design criteria for each vertical. While the strategy exercise was fully developed internally thanks to the help

of IL members with strategy, consulting and non-profit experience, we benefited from the inputs of a number of partners in validating our assumptions and analyses.

During that time, we also set up an improved process to handle fund allocation and vetting. We adopted a stage-gate approach with clear owners and passing criteria at each stage, starting from nomination all the way to MOU signing. We also partnered with Qudurat, a local NGO which assisted us with proposal assessment as well as 3QA which helped conduct thorough financial and operational vetting of the NGOs we were considering. The new process went live on August 30 2020, which was also the deadline for our open call for NGOs to self-nominate for funding. We received over 150 nominations, of which 18 NGOs ultimately were selected.

We consciously decided to have a number of NGO partners in the 15-18 range for a number reasons:

(*): LRC received an unrestricted cash grant of GBP 100,000 and did not undergo vetting



Fund allocation strategy - allocation across the affected sectors and based on previous needs assessment



Fund allocation strategy - vetting and monitoring processes

1) to spread the work between multiple NGOs in each vertical given the sizeable amount of work; 2) to mitigate risks given that no single local NGO had prior expertise in this level of disaster relief in Lebanon and we were learning on the go; 3) limited by our internal oversight capacity

We drafted an MoU with each NGO that succeeded through the stage-gate process and was approved by IL's Board of Directors and the joint committee with LIFE, where we outlined the key liabilities of each respective party. One important tool we used to manage funds in uncertainty was to place each funded project on a payment plan tied to monitoring outcomes. The initial disbursements would be smaller and the subsequent ones would be larger as the NGO continues to meet impact milestones verified by our internal M&E and external partners. Setting up payment plans was also helpful in hedging against fiscal risks of transferring large sums to Lebanon in an unstable and volatile local banking context, as well as any operational risks encountered with the beneficiary NGOs.

The bulk of the efforts of the fund allocation team following the new process instated occurred during September, October and November 2020. During that time, the team identified the 18 NGO beneficiaries committing a signifi-

cant portion of the funds raised. In December, we set up a smaller top up allocation team to review requests from existing NGOs to extend the scope of their projects, which has been an ongoing effort since then. The decision to not allocate the entirety of the funds raised right away was also a deliberate one, which in retrospect was very useful given that the local context in Lebanon was highly volatile and we were continuously receiving new information about the most pressing needs on the ground.

A key learning from this phase is the importance of balancing the need to act fast with the need of managing risks and executing the right decisions. In retrospect, taking a step back and slowing down helped us execute better and make less mistakes, however it was challenging to do so given the external pressure to execute swiftly. Risk management is a key challenge here especially given the potential for conflict of interest, the NGOs being affiliated politically or turn out to not have the capabilities to execute effectively on the project. Strong internal controls are critical in this situation with a clear decision management model and logging of decisions and risks. Finally, it was helpful to have external partners with specific expertise at every stage-gate, which helped us get a fresh perspective on each application.



The Rif Building

MONITORING & IMPACT ASSESSMENT SET-UP

Our internal M&E team was set-up in October 2020 with the following goals: 1) monitoring project progress, 2) approving payment disbursements to NGOs based on meeting defined criteria, 3) approving changes in project scope and budget, 4) tracking and validating impact metrics from funded projects. Each NGO had one M&E point of contact (PoC) from Impact Lebanon, and given the number of NGOs the team required two co-leads and a sponsor which managed Board communications. All team members were volunteers.

A significant M&E PoC recruiting effort was undertaken in October seeking individuals with demonstrated experience working on complex projects, who are knowledgeable of the local context, and do not have any conflict of interest with funded NGOs. In total 16 PoCs were recruited, some of which were not initially IL members and had to be thoroughly onboarded onto the organization. The need to recruit externally was driven by the fact that we were seeking specific skillsets and team values, with a significant time commitment required. Each PoC was assigned an NGO based on their interest and experience fit. PoCs are mainly in charge of managing the daily relationship with their assigned NGO and are present from NGO onboarding to IL's M&E processes until project completion. They also collect and review impact, budget and progress trackers and flag key risks and concerns.

The M&E co-leads split the project portfolio and oversee the work of PoCs. They also cascade information where relevant, troubleshoot problems and ensure consistency and accuracy of tracked project data. The role of the M&E sponsor is to provide general governance particularly in terms of liaising with the Board of Directors and other organizational functions as well as additional problem-solving, in line with the escalation process while proactively managing risks. There was an emphasis early on to create a team with diverse expertise and a focus on team building given that M&E is a longer term effort.

The M&E leadership found it helpful to have a weekly cadence of full team meetings as well as strong coordination with the sponsor.

Our internal M&E effort also leaned on the expertise of third party organizations: 3QA, ECK Audit and Frontline Engineers. 3QA, who had conducted due diligences during the Vetting phase, continued supporting us in monitoring multiple NGOs both financially and by performing site visits. ECK Audit, initially hired as financial experts, performed financial reviews for several NGOs and also supervised a series of site visits. Frontline Engineers conducted technical site reviews for rehabilitation projects with quality assurance as a goal, they also provided recommendations where necessary. It was helpful to outsource in this process (and pay for*) critical compliance and quality assurance activities that require specific expertise to execute.

We also benefited from the advice of several organizations that helped on a voluntary basis: Altaï consulting; Mette Gratama van Anandel and Sanne Letschert from the Prince Claus Fund; and Rami Boustani and Rouba El Khatib from Agence Française de Développement, among others.

A key challenge faced by the M&E team is adapting to the uncertainty of the local situation (socio-economic, bank and FX, sanitary and lockdown). This was mitigated by trying to monitor the situation on the ground as regularly as possible (it helped that some of the M&E PoCs were based in Beirut), questioning experts when possible, and surveying NGOs about specific challenges so we could create informed policies. The degrading local context and COVID-19 crisis had an impact on managing timelines. Due

(*) The costs incurred to execute the fund allocation and monitoring processes, mainly to pay for external assurance services, is covered through a separate donation channel earmarked for Impact Lebanon's internal operational costs and set up prior to August 4 2020.

to national lockdowns in the past year, some projects had to pause or work at significantly reduced capacity for about two months.

It is also important to note that, given the exceptional nature of the blast, some of the NGOs

we worked with had to scale fast after the blast and have not previously handled large-scale projects with as many team members. The M&E team advised where necessary to help create processes that aimed at facilitating project management and reporting.

Example for a 4 months project

	Month 1	Month 2	Month 3	Month 4
Team Impact Lebanon				
weekly check in calls (PoCs can join fortnightly)				
Rima & Reem weekly calls with 3QA (no need for POC to join)				
Monitoring				
Schedule weekly calls				
Complete the reporting log for each weekly touchpoint/ check in				
Flag any issues or risks to Reem/ Rima when applicable				
Disbursement dates/ milestones as per MoU (reporting needs to be cleared by IL + 3QA prior to each disbursement)		!	!	!
Reporting (see tab 'workflow' for detail)				
Remind NGO of reporting deadlines (filling tracker)				
Receive the tracker and review it	!	!	!	!
3QA receives and checks the financial reporting	3QA	3QA	3QA	3QA
3QA carries out site visits	3QA 3QA	3QA 3QA	3QA 3QA	3QA 3QA
Review site visit reports from 3QA				
Flag any issues or risks to Reem/ Rima when applicable				
Disbursements (see tab 'workflow' for detail)				
Liaise with 3QA to vet completed tracker	with 3QA	with 3QA	with 3QA	with 3QA
If tracker is clear, inform NGO project lead, otherwise, flag pending elements and follow up until clear				
Give OK to Rima/Reem for disbursement		!	!	!
Once disbursement is made, inform NGO project lead				
Collect proof of transfer from NGO	!	!	!	!
Project end				
Remind NGO of final requirements				
Review narrative report				!
Receive and review final beneficiaries survey				!
Collect feedback through NGO survey				!

IL's beneficiary NGO M&E lifecycle process (illustrative for 4mo project duration)

BEIRUT DISASTER RELIEF AGGREGATE IMPACT

OVERALL IMPACT

Fund disbursement status

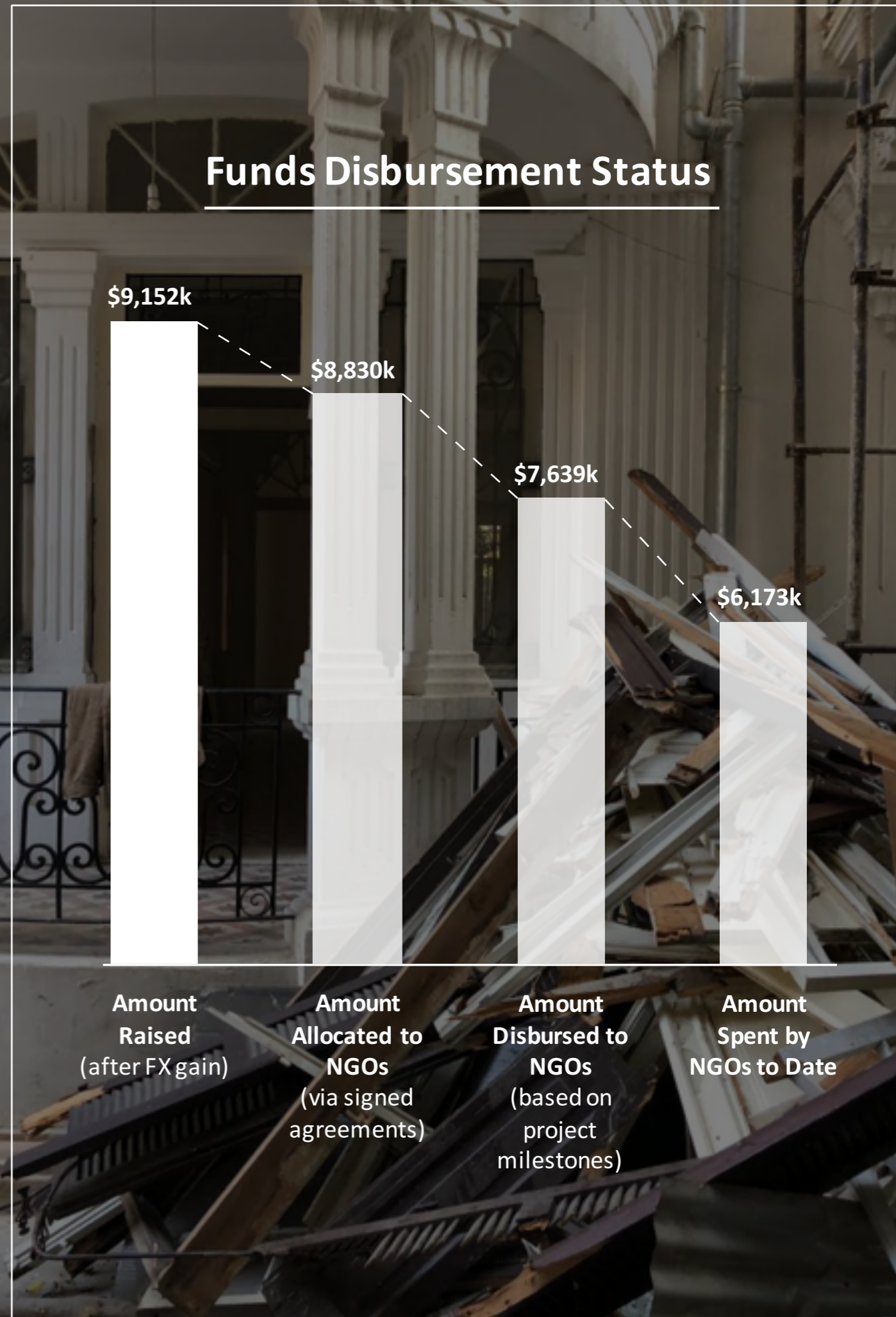
- \$9.2Mn raised in total, **96% of which has been committed** to projects on the ground in Lebanon via signed agreements with 18 local NGOs. Of the unallocated funds as of today, \$200K* is tentatively earmarked to extend the scope of some of the currently funded projects while the rest will serve as a contingency buffer to ensure the successful delivery of the committed projects in case of unexpected delays and cost changes**.
- Of the total committed amount to NGO projects, **87% has been disbursed to the respective NGO accounts**. As explained in the Operational Set-Up section, all NGOs are on a payment schedule with disbursements tied to meeting agreed project milestones.
- Of the total disbursed amount, **81% has been spent by the NGOs** to cover project expenses (as of June 30 2021). The reported spending amount is verified by our M&E team as well as 3QA or ECK Audit, which is why there can be a delay of up to 6 weeks in reporting spending.

(*) Of this amount, a top-up of USD 95,000 was agreed and signed with Baytna Baytak in July 2021. This sum has not been included yet in the total allocated amount for consistency purposes as all of the metrics are recent as of June 30 2021.

(**) Any remaining undisbursed funding (due to cancelled projects, budget changes or other reasons), will re-enter the allocation pool to fund relief projects with our beneficiary NGOs. Impact Lebanon does not take any management fee and our overhead costs are covered from other sources.

SUMMARY	
Total raised	USD 9,152,759
Total disbursed (as of July 19)	USD 7,639,551
Residual cash*	USD 1,513,208
Cash available in LIFE's accounts (July 19)	USD 1,436,675
Cash available in Impact Lebanon's accounts (July 19)	USD 77,675
Total cash left to disburse*	USD 1,514,350

(*) Delta is due to FX

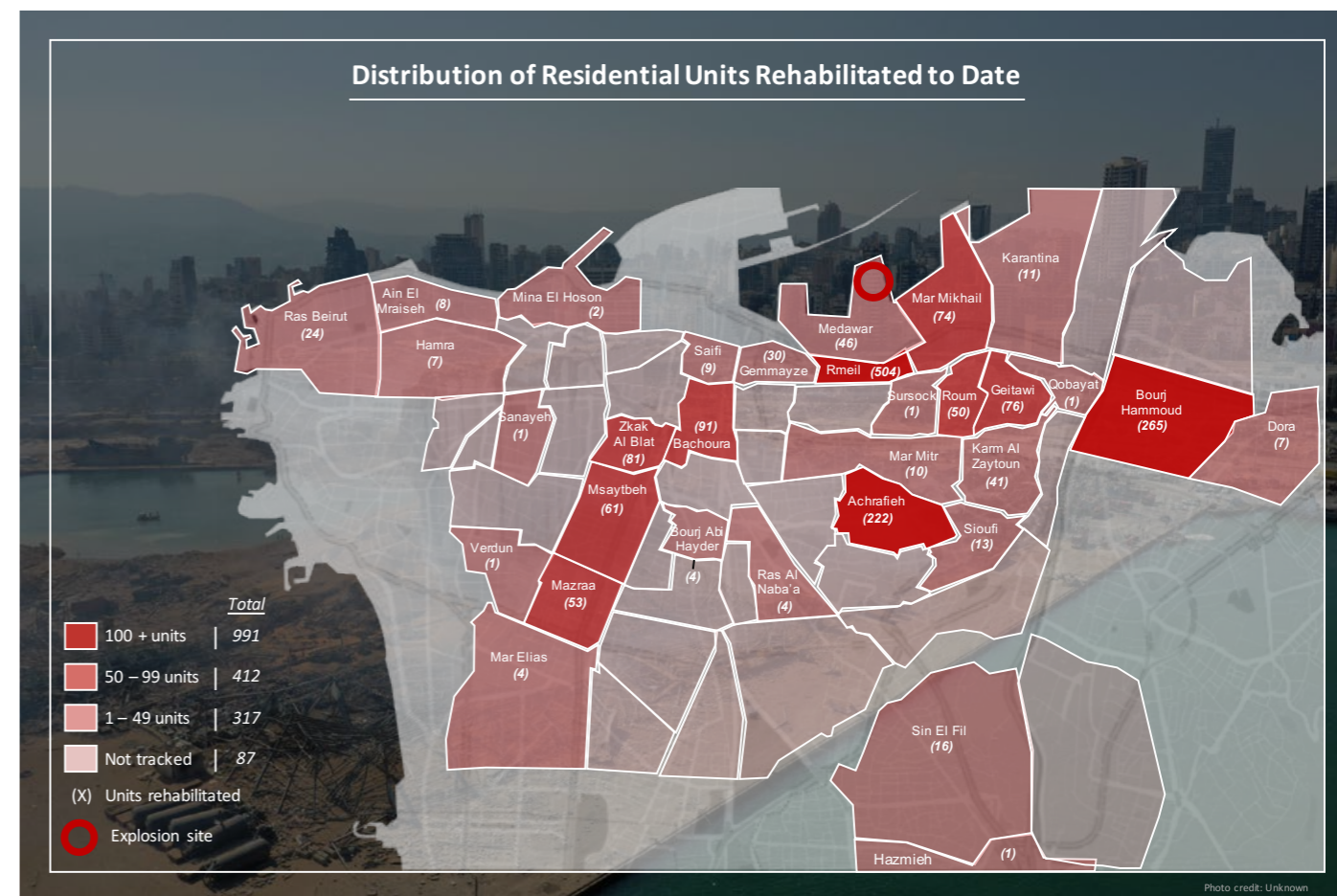
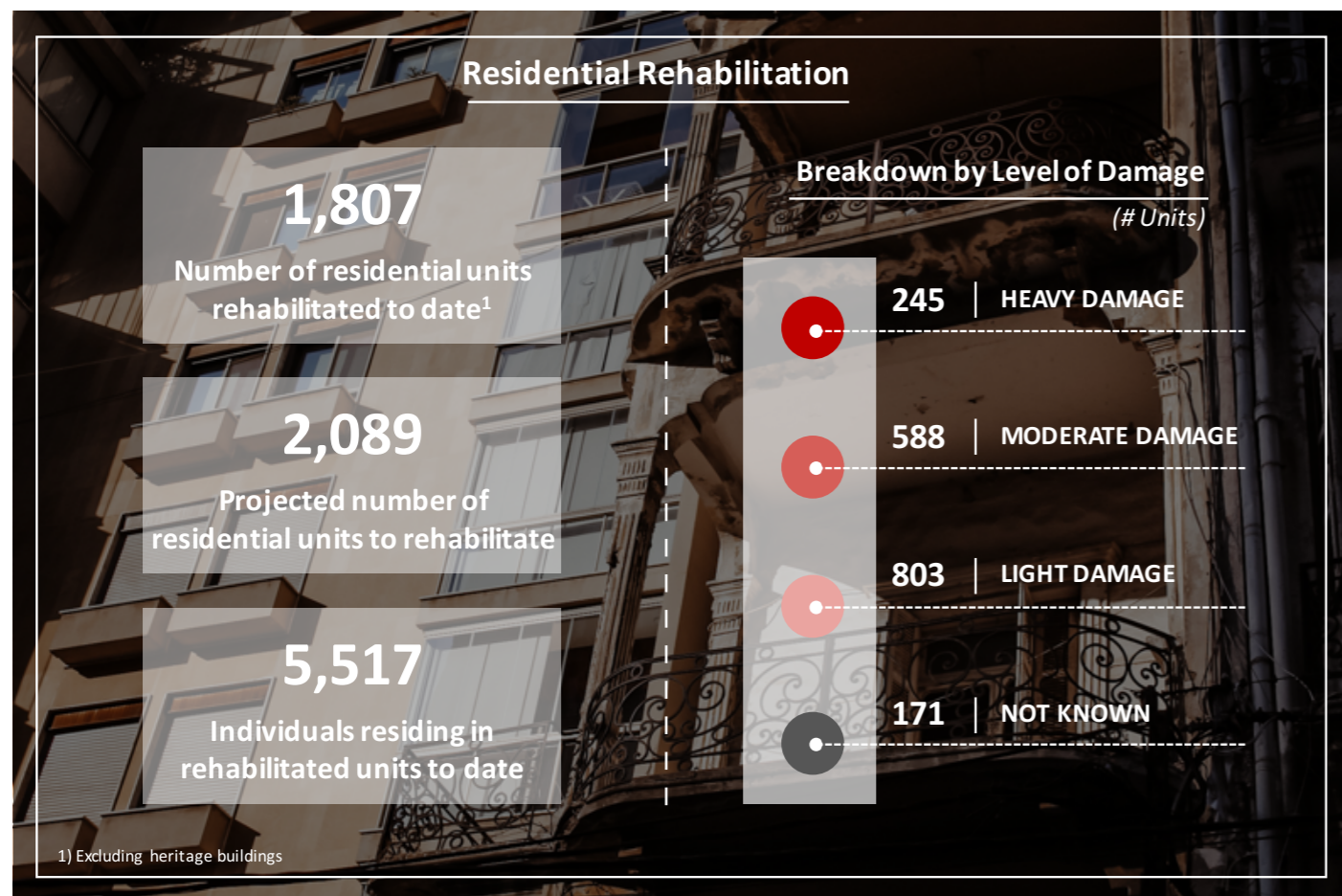


Total number of people benefitting from funded relief projects:

24,696 (to date) | 25,506 (projected)

Note: to date = as of June 30 2021, projected is the total target by the time all projects are completed

RESIDENTIAL REHABILITATION



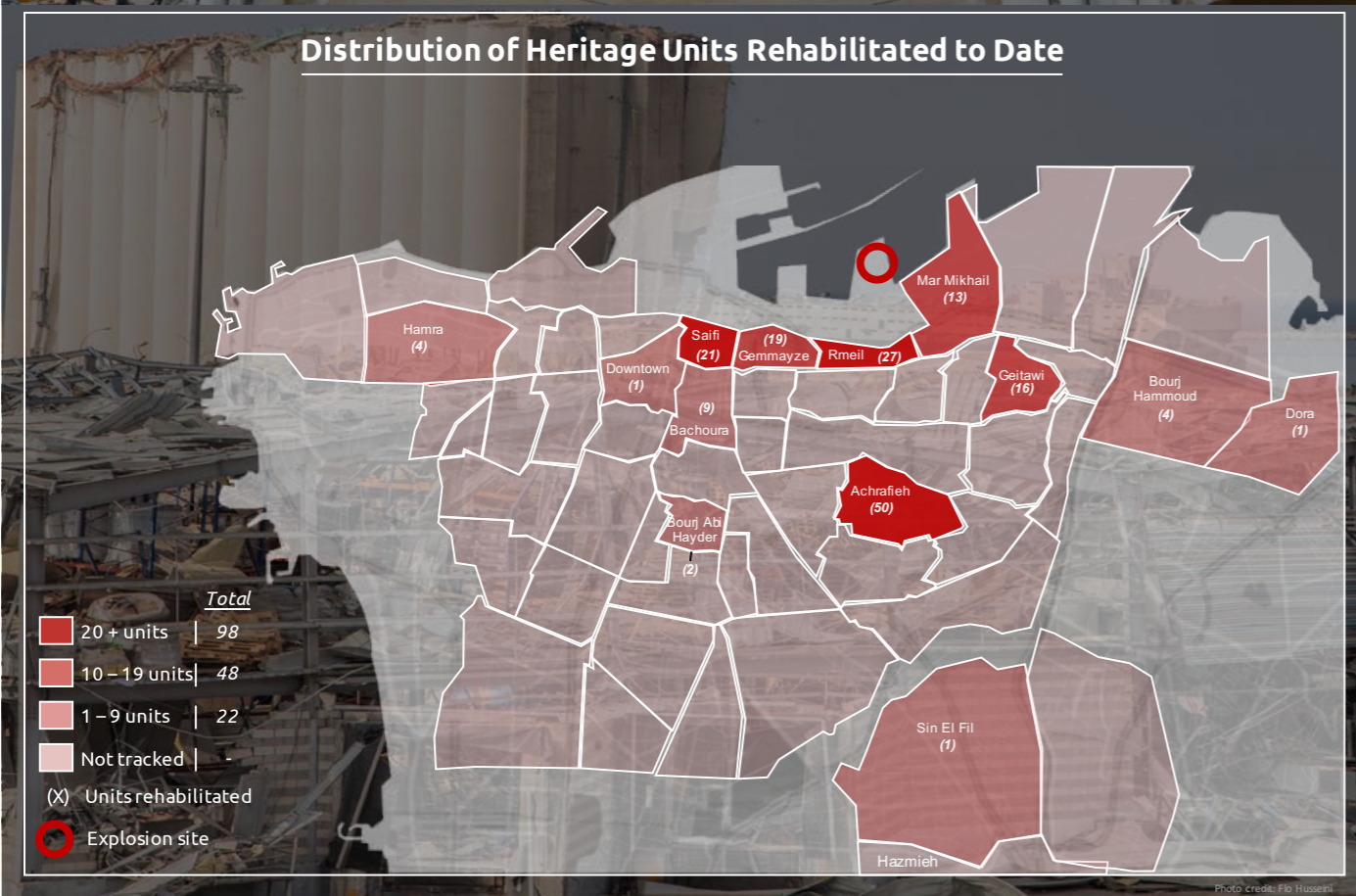
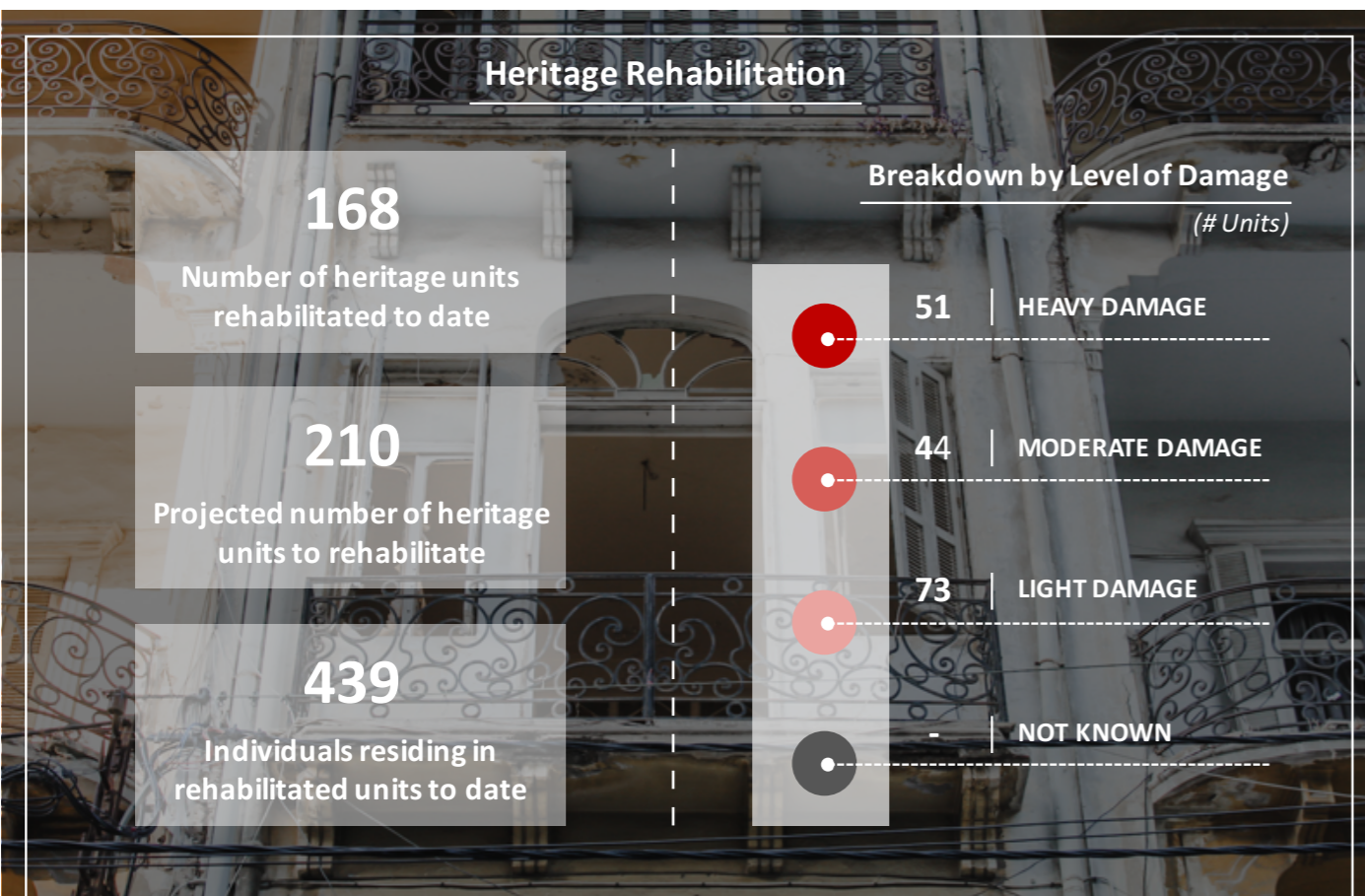
Definitions:

Light damage: Consists of minor damage to the property such as broken glass, broken doors, locks, collapse of false ceiling. The shelter remains habitable with no structural damage at this level. Cost of repairs are typically less than USD 2,000/unit

Moderate damage: Consists of moderate dam-

age to the property such as non-structural damage of internal walls, doorways, electricity. The shelter may not be habitable at this level. Cost of repairs are typically less than USD 5,000/unit

Heavy damage: Consists of severe damage to the property including structural damage to the building. The shelter is not habitable at this level and temporary shelter is required for affected residents.



Definitions: Heritage units are defined and regulated by the Directorate General of Antiquities (DGA) and require special permissions to authorize rehabilitation

MICRO, SMALL AND MEDIUM BUSINESS (MSMB) SUPPORT

- Total # of MSMBs rehabilitated: 435 (to date) | 445 (projected)
- Total # of businesses benefitting from CAPEX grants: 6 (to date) | 6 (projected)

MENTAL HEALTH AND COMMUNITY BUILDING

- Total # of children participating in wellness activities: 220 (to date) | 220 (projected)
- Total # of psychosocial support sessions conducted*: 303 (to date) | 300 (projected)
- Total # of individuals supported via Lifeline (mental health support): 6,125 (to date) | 8,500 (projected)

HOSPITAL AND MEDICAL BODIES SUPPORT

- Total # of hospitals rehabilitated: 2 (to date) | 1 (in progress) | 3 (projected)
- Total # of medical equipment purchased: 286 (to date)

LIVELIHOODS SUPPORT

- Total # of households supported via cash assistance: 729 (to date) | 729 (projected)
- Total employment opportunities created: 110 (to date) | 110 (projected)
- Total # of food kits distributed: 4700 (to date) | 4700 (projected)

(*): excludes clinical sessions provided by Embrace

DEEP DIVE ON BENEFICIARY NGO PROJECTS

All information in the deep-dives was provided directly by the beneficiary NGOs beginning July 2021 and was reviewed by Impact Lebanon.

SUMMARY

NGO	Vertical of operation	Amount Allocated	Project Status	Delivery date (*projected)
Alfanar	MSMB support	USD 383,500	Ongoing	June 2021
Al Ghina	Residential rehabilitation, MSMB support	USD 100,000	Complete	Apr 2021
Al Majmoua	MSMB support, Livelihood support	USD 597,700	Ongoing	*Sept 2021
Anti Racism Movement	Livelihood support	USD 100,000	Complete	May 2021
Arcenciel	Residential rehabilitation, Hospitals and medical bodies support	USD 390,282	Ongoing	*Sept 2021
Basmeh & Zeitooneh	Residential rehabilitation, MSMB support, Livelihood support	USD 499,500	Complete	June 2021
Baytna Baytak	Residential rehabilitation, MSMB support	USD 181,600**	Ongoing	*Aug 2021
Beb w' Shebbek	Residential rehabilitation	USD 500,000	Complete	May 2021
Beit El Baraka	Residential rehabilitation, MSMB support	USD 1,420,000	Ongoing	*Sept 2021
Catalytic Action	Mental health and community support	USD 47,221	Ongoing	*Aug 2021

(*) Projected end date

(**) Baytna Baytak has been allocated an additional USD 95,000 in July 2021, which is not reflected here for consistency. All metrics are updated as of June 30 2021 (= to date)

NGO	Vertical of operation	Amount Allocated	Project Status	Delivery date (*projected)
Embrace	Mental Health and Community support	USD 182,415	Ongoing	*Mar 2022 (long-term project)
The House of Christmas	Heritage rehabilitation, Residential rehabilitation, MSMB support	USD 539,200	Ongoing	*Aug 2022 (long-term project)
Lebanese Red Cross	Hospitals and medical bodies support, Livelihoods support	USD 130,000	N/A	N/A
<i>First project funded as unrestricted cash donation, not monitored by M&E</i>				
Lebanon Needs	Hospitals and medical bodies support	USD 400,000	Ongoing	*Sept 2021
Live Love Lebanon	Residential rehabilitation, heritage rehabilitation	USD 400,000	Ongoing	* Dec 2021
Nusaned	Residential rehabilitation, MSMB support, Heritage rehabilitation	USD 1,550,000	Ongoing	*Jul 2021
Rise Up Lebanon	MSMB support	USD 320,000	Ongoing	*Jul 2021
Rotary Club	Hospitals and medical bodies support	USD 1,089,350	Ongoing	*Dec 2021
TOTAL		USD 8,830,768		

Impact Lebanon's Beneficiary NGOs



BASMEH & ZEITONEH



embrace

LIVE LOVE



nusaned



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

ALFANAR

NGO name and registration number: Alfamar [1105048/2014]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 383,500

Total amount disbursed from allocated to date: USD 383,500 (100%)

Total amount spent from allocated to date: USD 383,500 (100%)

Status: Completed

Vertical(s) of operation: MSMB support

About the NGO

Alfamar (meaning "beacon" in Arabic) was established in 2004, as the first venture philanthropy organization in the Arab region, supporting the sustainability of social enterprises working in the areas of education, youth employment and women's economic empowerment in vulnerable communities. This is achieved by providing tailored financing, training, management support and access to networks.

Project(s) funded

Impact Lebanon helped fund Alfamar's projects to support impacted MSMBs:

- Reconstruction of 45 offices/shops of social enterprises and MSMBs

- As part of the Emergency Relief Program, Alfamar supported BEDCO to utilize the technical skills of its program participants in contributing to rebuilding Beirut by specifically supporting the reconstruction needs of the social enterprises and small businesses that were impacted by the blast. BEDCO is a social initiative that creates job opportunities for vulnerable youth.

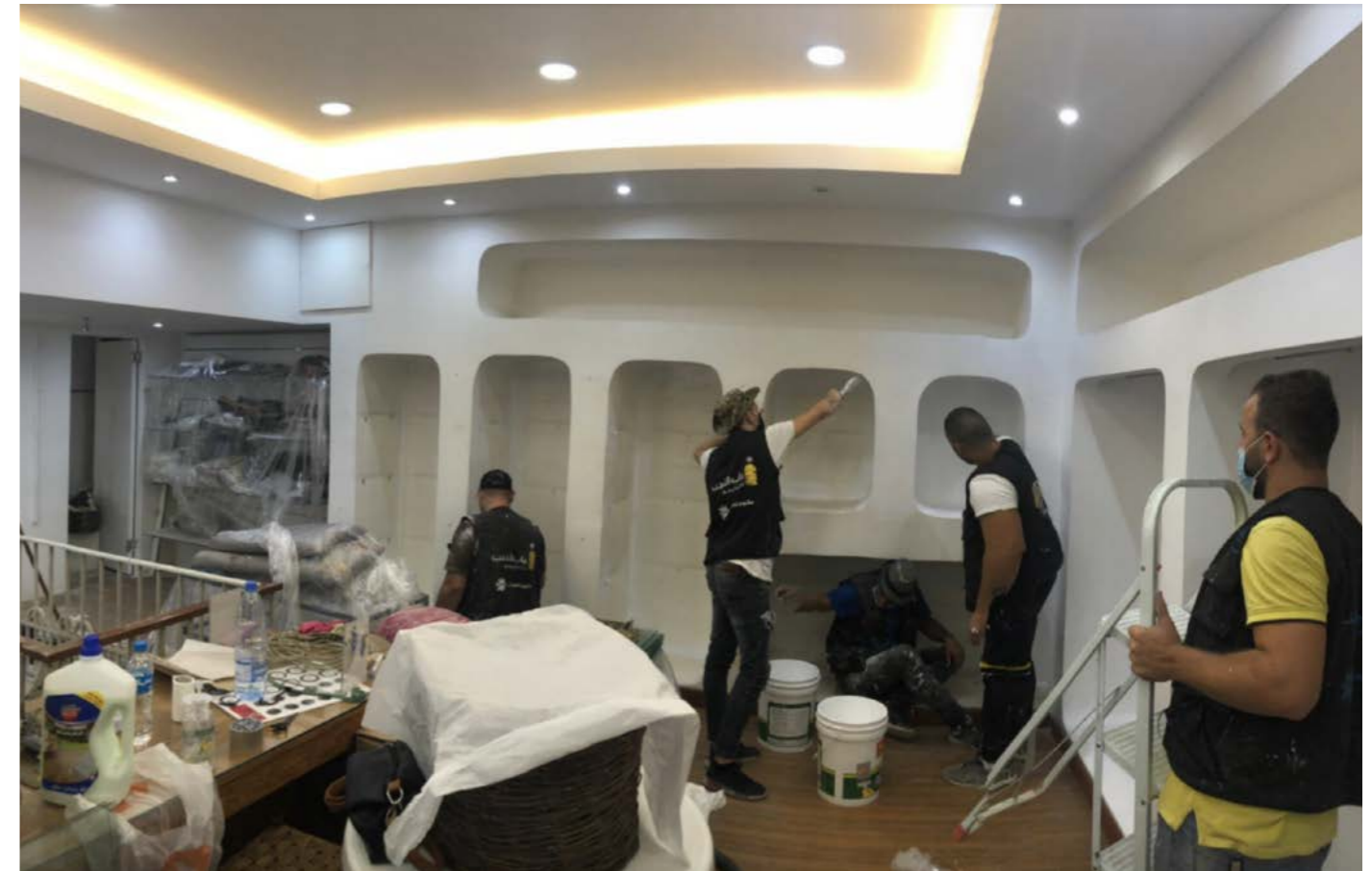
- The reconstruction priorities are: 1) Social Enterprises, 2) MSMBs, specifically women-led, 3) Schools

- Deploying Crisis Survival Grants to 6 selected social enterprises

- Alfamar provided 6 social enterprises with tailored financial support in the form of a grant for working capital relief and/or CAPEX support to replace lost income, inventory, damaged equipment and furniture. These grants were provided to social enterprises that were most affected by the August 4th explosion, ensuring that they can get back on their feet to sustain and scale their business and impact over the long term.

- Provision of fresh funding to allow BEDCO to buy primary material while also employing around 110 marginalized youth who are mostly from Tripoli

- The scale of reconstruction efforts Beirut faced was daunting. The lack of dollar liquidity available in the market due to the



ongoing economic and banking sector crisis also made it difficult to buy primary materials (e.g. glass, wood, steel). Another crucial factor was the lack of available labour, as many of Beirut's craftsmen were incapacitated by the national crisis. BEDCO has already trained and equipped youth that have the technical construction skills to support rebuilding efforts. Immediately after the blast, BEDCO swiftly pivoted its operations by deploying their trained youth with in-demand technical construction skills (electrical work, carpentry, concrete work, painting, sanding, plastering, aluminium and glazing) to Beirut to support the debris clean-up and reconstruction efforts.

The projects kicked off in November 2020 and were completed in June 2021.

Impact

- **Number of businesses rehabilitated:** 45 (completed)
- **Number of youth employed:** 110 (to date*)
- **Number of jobs sustained:** 249 (to date*)
- **Number of social enterprises supported:** 6 (to date*)

Future plans

Alfamar will continue its work of supporting social enterprises in the Arab region. To support Alfamar's ongoing activities, consider donating here: <https://www.alfamar.org/donate>

Contact

Website: <https://www.alfamar.org/>

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CASE STUDY | AL FANAR

PARTNERING WITH BEDCO TO SECURE JOB OPPORTUNITIES FOR VULNERABLE YOUTH

Context - In response to the tragedy of August 4, Alfanar Venture Philanthropy launched its Lebanon Emergency Relief Fund. The fund aimed at providing immediate support through social enterprises, from food relief, employment, education and reconstruction support. The reconstruction component was implemented by social enterprise BEDCO by the Beirut- and Tripoli-based NGO named March. Repairing social enterprises and SMEs damaged by the blast meant that BEDCO provided job opportunities to vulnerable youth from Tripoli and Beirut, as well as tens of other related workers and family businesses who supported the project.

Challenges - One of the biggest challenges faced during the implementation was working in the midst of a pandemic. Although progress was considerably delayed because of continuous lockdowns, BEDCO ensured that the highest safety measures were in place for the youth, who commuted from Tripoli to Beirut every single day to get the job done.

Actions - As most organizations targeted smaller projects with lower repairs costs, Alfanar and BEDCO decided to take on repairs that were more expensive on average. This enabled them to widen the range of businesses being repaired and include three schools. This also provided a greater array of experience and construction skills to the BEDCO youth, to better equip them to find sustainable jobs after the project.

Outcomes - With Impact Lebanon's funding, 45 social enterprises and small businesses were brought back to life, including three schools, whose main halls and gathering areas were also repaired, as they prepare to welcome children back to the classroom. 110 vulnerable youth were given jobs throughout the project. What proved as valuable to them was the opportunity to contribute to the reconstruction of Beirut, to give hope to people who saw their businesses and livelihoods fall apart in a matter of seconds.



Before



After

“
It is true that our daily trips from Tripoli to Beirut were tiring, but the rewards were worth it. Every time we finished repairing a shop, I felt like I had won the Nobel Prize.

Mohamed Tamer, paint assistant from Jabal Mohsen, Tripoli.



The youth - with their humor, pride in what they do and the fact that people truly appreciated their work - gave businesses the strength to stand up and re-open and slowly bring back life to Beirut.

Learnings -

- Based on Alfanar's experience, a high level of coordination between the many organizations that were working on the ground was beneficial to the reconstruction efforts. In light of the tremendously challenging circumstances facing the country - from the deteriorating socio-economic situation, the pandemic and to the aftermath of the blast - Alfanar believes are that supporting social enterprises, such as BEDCO, is among the most effective and impactful means to revive the economy and put Lebanon on the path of equitable economic prosperity.

All metrics are updated as of June 30 2021 (= to date)
Pictures courtesy of the beneficiary-NGOs

AL GHINA

NGO name and registration number: Al Ghina [21/2001]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 100,000

Total amount disbursed from allocated to date: USD 100,000 (100%)

Total amount spent from allocated to date: USD 100,000 (100%)

Status: Completed

Vertical(s) of operation: Residential rehabilitation | MSMB support

About the NGO

Al Ghina was established in 2001 in Beirut with the main objective of providing support to orphans, widows, and those most vulnerable. Under the broad headline of family sponsorships, they intervene through financial, medical, educational, developmental, social, in-kind aids, and rehabilitation.

Project(s) funded

Impact Lebanon funded Al Ghina's rehabilitation efforts which took place in two phases. The first phase of rehabilitation in October 2020 focused

on residential units and SMEs affected by the blast with small to medium structural damage. The next phase in March/April 2021 focused on units with medium to heavy damages. The project was completed in April 2021.

Impact

Number of residential units rehabilitated: 54 completed

Number of commercial units rehabilitated: 8 completed

Future plans

Al Ghina has ongoing developmental projects throughout the year. Beneficiary families will continue to benefit from the family sponsorship program on a monthly basis. A meat distribution campaign is taking place in July 2021 and the implementation of the winterization campaign around Lebanon will begin in September 2021, in collaboration with KSR relief. Al Ghina is also currently preparing to implement a relief project in the Tripoli area.

Contact

Website: www.alghina.org

Email: info@alghina.org

Phone: +96170697171



Before



After



Before



After

All metrics are updated as of June 30 2021 (= to date)
 Pictures courtesy of the beneficiary-NGOs

AL MAJMOUA

NGO name and registration number: The Lebanese Association for Development – Al Majmoua [100/AD]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 597,700

Total amount disbursed from allocated to date: USD 400,000 (~67%)

Total amount spent from allocated to date: USD 400,000 (~67%)

Status: Ongoing

Vertical(s) of operation: MSMB support | Livelihood support

About the NGO

The Lebanese Association for Development, Al Majmoua, the leading microfinance organization in Lebanon, was established in 1997 and has been steadily growing over the last twenty years. Al Majmoua currently has 45,000 active microcredit clients, and 300 employees spread over 28 branches. Al Majmoua's core activity is the provision of financial services to low income individuals, especially women, from all nationalities all over Lebanon. Al Majmoua also provides non-financial services to both borrowers and non-borrowers, including financial literacy, technical skills training, job placement and apprenticeship, business development/entrepreneurship services, marketing, mentorship, networking, legal counselling support for business registration, personal development, and provision of toolkit and equipment.

Project(s) funded

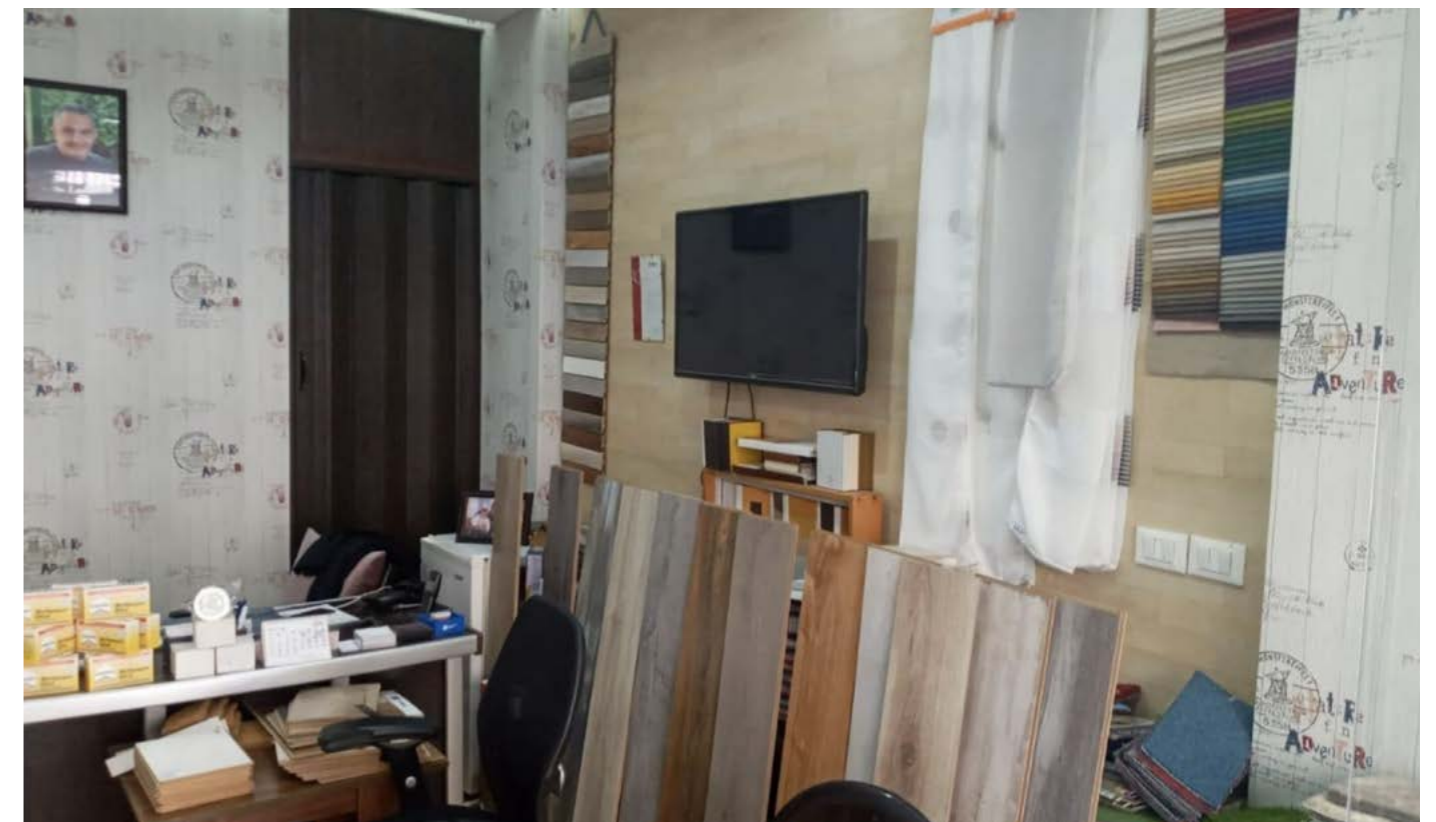
The purpose of the six-month project named Beirut blast economic recovery and funded by Impact Lebanon is twofold: (1) Alleviate the impact of the Beirut blast on 120 MSMBs in the affected areas; (2) Restore the local ecosystem by helping the MSMBs resume, sustain their activity and therefore contribute to the social cohesion.

This project targeted MSMBs owners: female/male, youth/non-youth, home-based/micro/small/medium businesses, in different areas.

Key activities implemented include:

- Identification of MSMBs and selection of 156 of them.
- Cash transfer to the selected beneficiaries based on the needs assessment results' analysis and the committee decision.
- Delivery of one session on Crisis management and COVID19 awareness to all the selected MSMBs.
- Distribution of PPE (Personal Protection Equipment) kit.
- Delivery of one to one coaching follow-up sessions post cash-distribution to the selected MSMBs to allow the field officer to check on the spending progress.

At the end of the project, the 156 supported MSMBs will be able to stimulate local economic



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

development. The project is projected to be completed by September 2021.

Impact on the ground

Number of business rehabilitated: 156 businesses (to date) vs 120 (projected)

Number of businesses still operating at the end of the project: 156

Number of female beneficiaries supported: 45

Geographical distribution of businesses supported:

Geographical Areas	MSMEs Number
Achrafieh	76
Bourj Hammoud	40
Msaitbeh	33
Dekwaneh	1
Nahr El Mott	1
New Rawda	1
Solidere	1
Tarik jdide	1
Wassat Beirut	2
Total	156

Future plans

Al Majmoua will continue to support the MS-

MEs all over Lebanon by providing financial and non-financial services and trainings (such as risk management, agility in times of crisis). Al Majmoua is currently looking for funding to offer blended finance products under the form of loan plus cash grant or interest subsidized loans as the MSMEs are facing hard times and are looking for credit at the lowest cost possible.

Current projects / about to start:

Beirut Blast Recovery Support:

- Impact Lebanon – Cash assistance for vulnerable families affected by the blast
- EU-MADAD: MSMEs support
- Fondation Ghazal – Support in IT devices for vulnerable families affected by the blast

MSMEs Economic crisis support: Impact Lebanon / Facebook MSME support program

Submitted proposals pending approval:

AFD/ Agriculture and related sector actors increase investments through tailored and inclusive financial services and products

Contact

Website: <https://www.almajmoua.org/>

Email: alia@almajmoua.org

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

ANTI-RACISM MOVEMENT

NGO name and registration number: Anti-Racism Movement [2948520/2014]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 100,000

Total amount disbursed from allocated to date: USD 100,000 (100%)

Total amount spent from allocated to date: USD 100,000 (100%)

Status: Completed

Vertical(s) of operation: Livelihoods support

About the NGO

Anti-Racism Movement (ARM) was launched in 2010 as a grassroots collective by young Lebanese feminist activists in collaboration with migrant workers and migrant domestic workers. In 2012, ARM became a registered NGO with full and part-time staff in order to increase its capacity to carry out projects that fight racist discrimination and abuse in Lebanon.

Building on their philosophy that recognizes the importance of community-building work, ARM created the Migrant Community Centers (MCCs) which grew from one small center in 2011 in Beirut to several centers in three major cities by 2016. ARM has also been working on distributing food packages and hygiene kits to migrant and refugee families in the context of the pandemic since May 2020. They also have

assisted in the repatriation of migrant workers impacted with the situation in Lebanon.

Project(s) funded

Impact Lebanon funded ARM's project to support the livelihoods of affected migrants and migrant families based on a detailed needs evaluation. ARM distributed to identified beneficiaries monthly food kits along with hygiene and baby items (food & diapers) over a period of 4 months. The project kicked off on December 30, 2020 and wrapped up on April 30, 2021.

Impact

Total number of food kits distributed: 4700 (completed) vs 4000 (initial target)

Total number of beneficiaries (benefitting from the food kits): 10,993 (actual)

Future Plans

ARM is continuing to focus on its mission to support the migrant community in Lebanon and fight discrimination. Please consider donating to their ongoing relief efforts here: <https://arm-lebanon.org/donate>

Contact

Website: <https://armlebanon.org/>
Phone number: +9611788025



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

ARCENCIEL

NGO name and registration number: Arc En Ciel [162/1985]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 390,282

Total amount disbursed from allocated to date: USD 374,282 (96%)

Total amount spent from allocated to date: USD 289,686 (74%)

Status: Ongoing

Vertical(s) of operation: Residential rehabilitation | Hospitals and medical bodies support

About the NGO

Arcenciel is an apolitical, non-confessional, and independent organization that works with and for all people in difficulty without discrimination of age, gender, religion, culture or nationality.

Arcenciel broadened its mission to “engage in the sustainable development of the society by supporting fragile groups and integrating marginalized people”. Since its creation, arcenciel has provided around 37 million services to more than 400,000 beneficiaries. Arcenciel also treats 85% of Lebanon’s hospital waste and 915 tons of solid wastes a year; and manages the 2km2 Jesuit “Domaine de Taanayel” through which it promotes sustainable agriculture and responsible tourism through its eco-touristic activities.



Project(s) Funded

Impact Lebanon helped fund Arcenciel’s relief efforts, which include:

- The rehabilitation of homes affected by the blast as well refurbishing damaged furniture
- Provision of necessary medical and health related services, including dispatching oxygen machines to relieve the impact of the COVID-19 pandemic

The project kicked off in August 2020 and is expected to wrap up by October 2021.

Impact

- **Number of residential units rehabilitated through construction and repairs:** 47 (to date)

- **Number of residential units rehabilitated through furniture refurbishment:** 115 (to date)
- **Number of oxygen machines dispatched:** 104 (to date)
- **Number of beneficiaries served with medical and health equipment:** 370 (to date)

Future Plans

Arcenciel has a clear aim to improve the living conditions of vulnerable people, including refugee populations and their host communities alike, based on the continuation of the activities arcenciel implement since its establishment. This specific operation was designed to support vulnerable populations affected by the blast.

A year since the blast, the needs have changed

but the economic crisis has only gotten worse. With the Lira vs dollar rate sky rocketing, basic needs such as chronic medicine, milk for infants, fuel for transportation, electricity for life sustaining machines have become a luxury.

Arcenciel is working closely with locals, donors, national and international institutions, NGOs, as well as UN agencies to be able to answer the deteriorating crisis of Lebanon.

To support their ongoing activities, consider donating here: <http://www.arcenciel.org/donate/>

Contact

Website: <http://www.arcenciel.org/en/>
Email: relex@arcenciel.org



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

BASMEH & ZEITONEH

NGO name and registration number: Basmeh and Zeitooneh [145/2014]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 499,500

Total amount disbursed from allocated to date: USD 499,500 (100%)

Total amount spent from allocated to date: USD 499,500 (100%)

Status: Completed

Vertical(s) of operation: Residential rehabilitation | MSMB support | Livelihood support

About the NGO

Basmeh and Zeitooneh (B&Z) is a grassroots, refugee-led organization. B&Z was established in 2014 to empower individuals through working amongst the most vulnerable and marginalized groups to fill the gaps in development assistance, and respond to the most urgent relief and developmental needs to contribute to the advancement of society.

Project(s) Funded

Impact Lebanon helped fund B&Z's emergency response to the Beirut explosion. The project was designed to tackle the immediate effects of the Beirut blast on one hand, as well as the long-

term effects of the economic crisis, through a holistic approach which includes rehabilitation of houses and MSMBs and the provision of livelihood cash assistance and psychosocial support in the areas most affected by the Beirut blast.

The project kicked off in September 2020 and was completed in June 2021.

Impact

- **Number of residential units rehabilitated:** 57 (completed)
- **% of households who reported that the rehabilitation improved their living conditions and level of safety due to the beneficial, needs based rehabilitation:** 96%
- **Number of commercial units rehabilitated:** 37 (completed)
- **Number of MSMBs receiving in-kind grants to replace damaged assets and inventory:** 37 (completed)
- **Number of households that received emergency cash assistance:** 203 (completed)
- **Number of children that received psychosocial support services:** 203 (completed)
- **Number of caregivers that received psychosocial support services:** 100 (completed)

Future Plans

B&Z has set a plan for a multi-component intervention to support 28,500 refugees and host community households in addition to 1,100 MSMBs affected by the life-threatening, socio-economic crises in Lebanon through the distribution of basic and recovery assistance, in Beirut, Mount Lebanon, North Lebanon, Bekaa and

South Lebanon over the period of 10 months.

Contact

Website: <https://www.basmeh-zeitooneh.org>
Email: programs.lb@basmeh-zeitooneh.org
 (Abdullah Bayrakdar)





All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

(*): A USD 95,000 top up was approved and signed with Baytna Baytak in July. This sum is not included in the allocation amount for consistency purposes as all figures were updated on Jun 30 2021.

(**) To be validated by Impact Lebanon's M&E team.

BAYTNA BAYTAK

NGO name and registration number: Baytna Baytak [8491/4]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 181,600*

Total amount disbursed from allocated to date: USD 154,700 (~85%)

Total amount spent from allocated to date: TBC (new project)

Status: Ongoing

Vertical(s) of operation: Residential rehabilitation | MSMB support

About the NGO

Baytna Baytak started as a civil initiative launched by a dynamic and forward thinking community of activists to help secure housing for healthcare professionals working at the forefront of the fight against the Covid-19 pandemic regardless of their religion, sect, gender or nation of origin. Baytan Baytak's goal is to better serve the community, creating a safe haven, a place where people, no matter their background or circumstances, co-exist together harmoniously, sheltered under solid roofs.

Project(s) Funded

Impact Lebanon is funding three rehabilitation

projects conducted by Baytna Baytak:

- The rehabilitation of the external structure of 11 buildings located in Al Khodr Street (Mar Mkhael - Beirut) benefitting residents and small shops. The project started on 15 June 2021 and is projected to end 30 July 2021.
- The rehabilitation of 58 residential units and SMEs affected by the blast in several areas of Beirut, specifically focusing on highly vulnerable individuals with poor living conditions. The project started on 15 June 2021 and is projected to end 30 July 2021.
- The rehabilitation of the external structure of buildings located in Khandak el Ghamik. The project started in July 2021 and is projected to end on 30 August 2021*.

Impact

- **Number of residential units rehabilitated:** 24 (to date**), 103 (projected)
- **Number of commercial units rehabilitated:** 6 (to date**) vs 26 (projected)
- **Number of building facades rehabilitated:** 20 (incl 3 heritage) (projected)

Future plans

- **Livelihood and urban development projects: (in Zahle, Tripoli and Khodr street):**



Baytna Baytak is launching sustainable projects in selected locations - covering physical, economic, social and environmental aspects. Selected streets in different areas in Lebanon will undergo rehabilitation of facades, residential houses and small businesses. Those projects aim to revitalize areas, bringing back heritage, creating new hubs, job opportunities and adding green spaces.

• Community Center :

By Repurposing a building that was damaged by The Beirut Blast to create a pilot community center. The project aims to involve the Lebanese youth and would allow them to increase their technical know-how, and to create job opportunities for various

individuals who can work at the center and build a positive environment that will impact the psychological, emotional and mental wellbeing of participants. This model can be easily recreated nationwide in remote areas outside of Beirut, if the pilot is successful.

To support Baytna Baytak's future plans, consider donating here: <https://fundahope.com/fundraisers/baytna-baytak>

Contact

Website: <https://baytnabaytak.com/>

Email: info@baytnabaytak.com

Phone: +961 79 13 95 37

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

BEB W' SHEBBEK

IN PARTNERSHIP WITH UNITE LEBANON YOUTH PROJECT

NGO name and registration number: Beb w Shebbek in partnership with Unite Lebanon Youth Project [134/2010]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 500,000

Total amount disbursed from allocated to date: USD 500,000 (100%)

Total amount spent from allocated to date: USD 467,783 (~94%)

Status: Ongoing

Vertical(s) of operation: Residential rehabilitation

About the NGO

Unite Lebanon Youth Project (ULYP) is a non-profit organization established in 2010, that creates educational opportunities and gives equal access to quality education programs to children, youth, and women in marginalized communities.

Beb w' Shebbek is an initiative, taken under ULYP's wing, that was born in the aftermath of the Beirut August 4 explosion. Beb w Shebbek's mission is to restore the doors and windows of the families affected by the explosion.

Project(s) Funded

Impact Lebanon has funded Beb w Shebbek's effort to restore the doors and windows of homes affected by the explosion. Those of which in-

clude, 78 projects in Achrafieh, 5 in Bourj Abi Haidar, 44 in Bourj Hammoud, 10 in Dora, 2 in the Downtown area, 4 in Furn El Chebbak, 28 in Geitaoui, 25 in Gemmayzeh, 12 in Hamra, 1 in Karantina, 29 in Khandak Al Ghamik, 4 in Mar Elias, 28 in Mar Mikhael, 4 in Ras El Nabaa, 61 in Rmeil, 6 in Saifi, 1 in Salim Sleim, 12 in Sin El Fil, 1 in Sioufi, 1 in Verdun and 7 in Zoukak El Blat.

Impact

- **Number of (non-heritage) residential units rehabilitated:** 176 (to date)
- **Number of heritage / traditional units rehabilitated:** 142 (to date)

Future plans

As of January 2021, Beb w Shebbek's mandate expanded to include schools and playgrounds as we believe that a safe learning environment is a right for the youth of Lebanon. Currently, a private school in France is holding a fundraiser to help Beb w Shebbek rebuild the auditorium of Beirut Annunciation Orthodox College – a multi-functional space that holds a special place in every student's journey through KG1 to Grade 12.

Contact

Website: <https://www.bebwshebbek.org/>

Email: info@bebwshebbek.org

Hotline: +961 70 803 090



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

BEIT EL BARAKA

NGO name and registration number: Beit El Baraka [2277/2019]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 1,420,000

Total amount disbursed from allocated to date: USD 1,120,000 (~79%)

Total amount spent from allocated to date: USD 855,382 (~60%)

Status: Ongoing

Vertical(s) of operation: Residential rehabilitation | MSMB support

About the NGO

Beit el Baraka is a Lebanon-based charity with a US branch and 501(c)3 status. Their initial activities consisted of a support program that assists Lebanese retirees and children living in strong financial distress. With a mission of ensuring respect, support and dignity, Beit el Baraka grants its target beneficiaries access to 4 services: healthy food, decent livelihood, medical services and education.

Project(s) Funded

Impact Lebanon funded Beit el Baraka's Shelter Rehabilitation Project which has the mission to help the families and individuals whose houses and small businesses have been affected by the August 4 explosion. The project's target is to

repair and rehabilitate 3011 units to ensure victims of the explosion can recover their quality of life. The project is currently ongoing and is expected to be completed by September 2021.

Impact

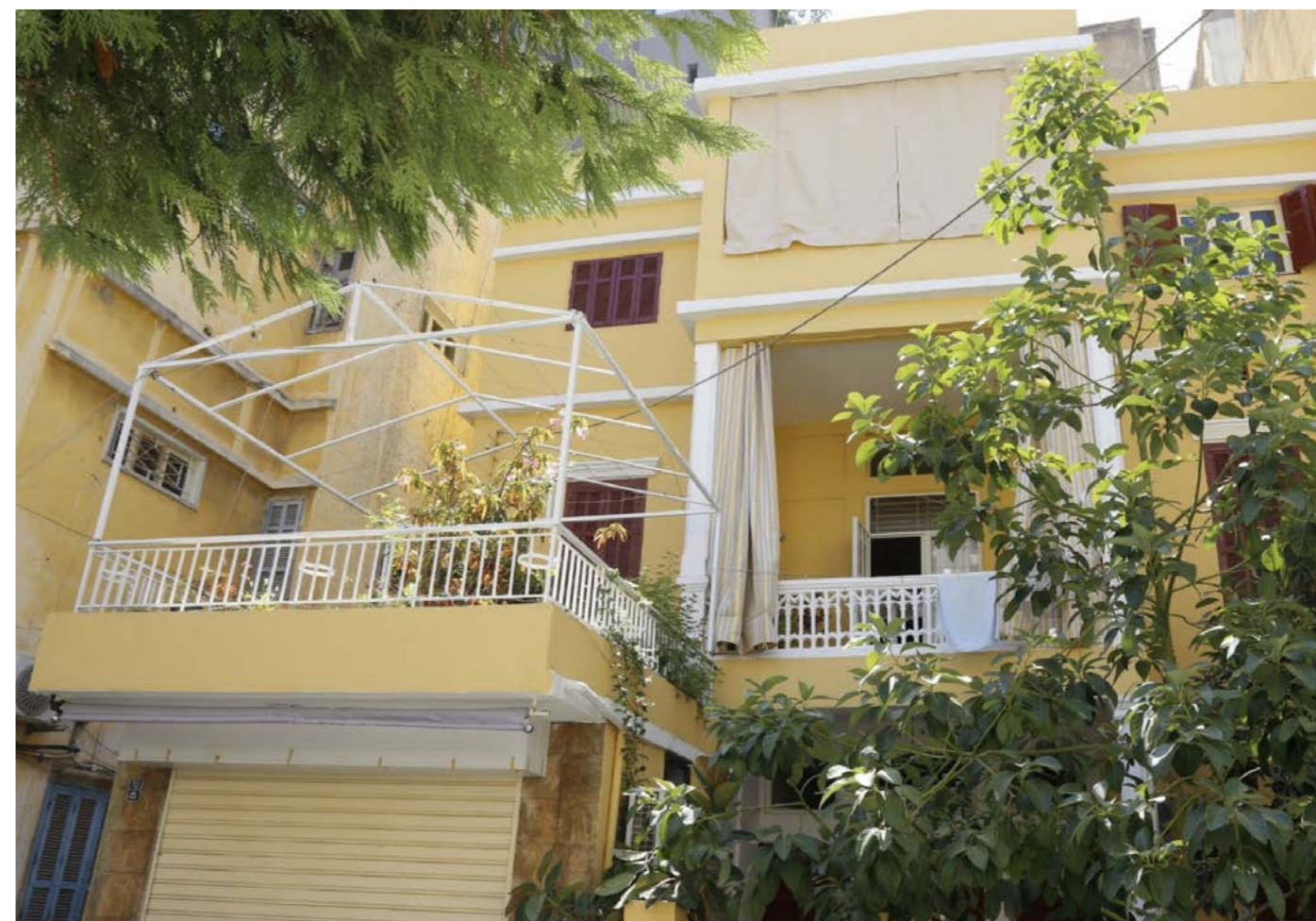
- **Number of people benefitting from assistance:** 1913 (to date), 3600 (projected)
- **Number of residential units rehabilitated:** 666 completed with an additional 230 in progress (to date), 950 (projected)
- **Number of commercial units rehabilitated:** 116 completed with an additional 6 in progress (to date), 150 (projected)

Future plans

Beit el Baraka has already identified 11,955 students whose parents are not able to cover their tuition fees in addition to 50,000 others who have been removed from private schools. The Education sector is another victim of Lebanon's economic downfall and Beirut's August blast. This sector needs to be salvaged before the country suffers irreversible repercussions.

Beit el Baraka is also proceeding with revamping the Jesuites Garden in Rmeil to offer the residents in the surrounding a better quality of life.

To contribute to Beit El Baraka's ongoing activities, consider donating here: <https://beitelbaraka.org/donate-now/>



Contact

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Maya Ibrahimchah: maya@beitelbaraka.org
Elias Khalil: elias.khalil@beitelbaraka.org
Fanny Heneine: fannyheneine@gmail.com

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CASE STUDY | BEIT EL BARAKA

REHABILITATION OF BUILDING RE-1180, A PROJECT TARGETING THE VULNERABLE POPULATION IN RMEIL'S NEIGHBORHOOD

Context - The building on lot 1180 is an old building with sandstone walls. Following the Beirut explosion, Level 0 was severely affected with shuttered windows, broken glass and doors, cracked lime plaster and most electrical conduits blown out. After discovering that the family living on this level had no means to repair the damages and nowhere else to stay, Beit El Baraka intervened by fixing the openings and the main door. It was very important to repair the house and give its owners back a roof over their heads. The works extended over a period of around 7 weeks.

Challenges - Some of the challenges confronted on this project include having to find alternate housing for the family while the repairs were being conducted as there were significant structural damages. On a technical level, the nature of the building having sandstone partitions and very old electrical and sanitary installations rendered this project a challenging one.

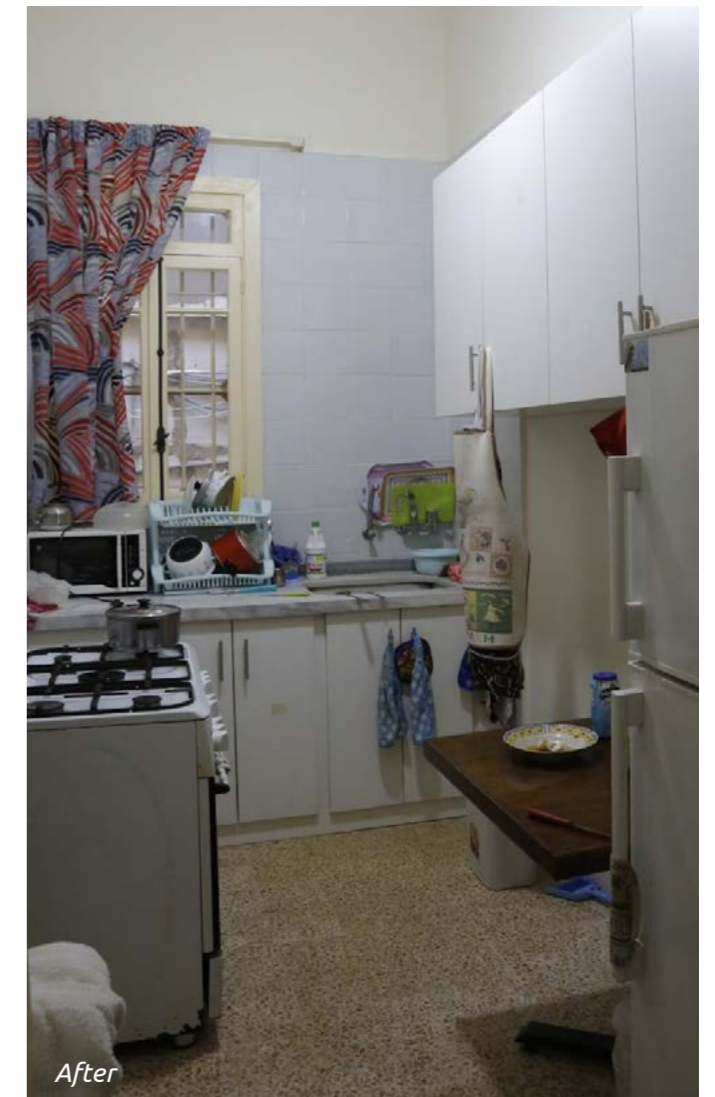
Actions - Key activities on this rehabilitation project include removing the old cracked and damaged plaster, sourcing lime-based plaster with fibers to adhere well to the sandstones, installing a full new electrical network embedded into the plaster to keep the sandstone intact, as well as a new kitchen and new bathroom fittings.

Outcomes - Thanks to Beit el Baraka's intervention, the family was able to return to their home which is now in a better state than it was before the blast. All cracks and openings were repaired, and the walls and ceilings were painted.

Learnings - One of the key learnings from this project is the need to secure the required construction material prior to the project's start. This was especially critical given the 'heritage' nature of the building. There was also a high demand on building material with prices fluctuating significantly. Advanced bulk procurement can help mitigate unwanted delays.



Before



After

“Some of the challenges confronted include having to find alternate housing for the family while the repairs were being conducted as there were significant structural damages.”

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CATALYTIC ACTION

IN PARTNERSHIP WITH NUSANED

NGO name and registration number: Catalytic Action in partnership with Nusaned [1587/2020]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 47,221

Total amount disbursed from allocated to date: USD 47,221 (100%)

Total amount spent from allocated to date: USD 22,918 (~50%)

Status: Ongoing

Vertical(s) of operation: Mental Health and Community support

About the NGO

Catalytic Action is a charity, registered in England and Wales in October 2016, that works to empower vulnerable children and their communities through participatory built interventions. They champion the co-production of dignified built environments where everyone can take part in the creation of equitable, inclusive and sustainable communities. Through this process of co-design, Catalytic Action builds local human capacity that ensures their work has a lasting impact.

Project(s) Funded

Impact Lebanon helped fund Catalytic Action's

"Kan ya Makan" project aiming at co-creating children's environments through narratives in the Karantina neighborhood of Beirut. The project addresses the needs of young residents in the Karantina neighborhood, as a response to the devastating Beirut port explosion. The project rehabilitated the Karantina public park which was impacted by the blast, in order to welcome the children and their families safely. The project also aimed at providing children with a much needed safe place; a place they are familiar with within their neighborhood and towards which they feel a sense of ownership. Using a participatory approach, Catalytic Action engages the children, adolescents and caregivers in the recovery of Beirut. The project activities started in December 2020 and are projected to end beginning August 2021.



Impact

- **Number of people benefitting from assistance:** 222 children, projected is all Karantina's residents when the park opens to the public
- **Number of caregivers participating in each activity, their profile:** 75 caregivers
- **Number of children using the playground pre- and post-intervention :** more than 200 children have used the playground
- **Measuring participants' wellbeing through qualitative research:** 23 children that we are working closely with



Future plans

Catalytic Actions is planning to showcase the impact of the projects implemented to private donors and to NGOs to fundraise for the charity to be able to continue our work in generating positive impact in children's lives.

Contact

Website: www.catalyticaction.org

Email: info@catalyticaction.org

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CASE STUDY | CATALYTIC ACTION

KAN YA MAKAN, CO-CREATING CHILDREN'S ENVIRONMENTS THROUGH NARRATIVES IN THE KARANTINA NEIGHBORHOOD OF BEIRUT

Context - The Kan Ya Makan project was born because of the needs identified when visiting and talking to the community of the Karantina area right after the explosion on the 4th August 2020. The park was impacted by the blast and needed rehabilitation in order to welcome the children and their families safely. Children in Karantina urgently needed a safe place; a place they are familiar with within their neighbourhood and towards which they feel a sense of ownership. Given Catalytic Action's previous work in the park, the children were happy to work with them again to make the public space theirs. This project is approaching the process of rebuilding and healing through participatory activities using arts, building, play and storytelling as mediums. The impact of the project extends to the wider community of the Karantina neighbourhood through the healing and learning process that is embedded in participatory approaches. The activities focus on working with children but will also engage their caregivers.

The project activities started in December 2020 and will conclude in August 2021.

Challenges - One of the main challenges faced on this project are the Covid-19 restrictions and the related implications, as the core of the project involves working directly with the local communities (children, youth and caregivers). For instance, children were not able to go inside the park to conduct activities during lockdowns. The imposed national lockdown impacted the delivery of the rehabilitation component of the project as providers were closing down, movements were restricted and the contractor was not able to access the park to do the work.

Actions - Catalytic Action adjusted the way they delivered the planned community activities in order to still be able to engage with the beneficiaries. CA visited each child enrolled in the pro-



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs



gram at their home to explain to them the key activities they will be doing together, as well as deliver a handmade booklet with crayons. One main output of the program is to design a new structure in the park that represents home, a safe and personal space for children that they will help design.

Catalytic Action asked the children to draw on their booklets the areas in their own homes that they feel most comfortable and happy in. The aim of this booklet was to start brainstorming ideas of what elements make a home for each child and share them with peers the next time they all meet. Follow up visits to the children were scheduled a week after to discuss their drawings and stories and conduct impact assessment interviews.

CA was also able to conduct a small group activity in the neighborhood when they were not able to access the park. The session concluded with the participants' suggestions of future activities to do in their neighborhood's public spaces. CA implemented 4 of their most liked suggestions so far as part of their projects: two mural paintings, bicycle themed activity, recycling activity and parkour.

"I like the street behind the park because the buildings are nice, there are several grocery shops with a variety of goods...I don't like how people throw their trash outside – maybe they can be designed in a nice way that prevents people from littering" (12 years old Lebanese boy)

Outcomes - The project enhanced the children's mental health and wellbeing through community activities developed and tailored based on their diverse needs. This impact also stretched to their caregivers who participated together with their children in some activities such as planting the garden together, as well as to the neighborhood's youth who engaged in consultative workshops and creating murals.

Through the rehabilitation of needed facilities in the park such as toilets, CA made the space also available and ready to use by other NGOs

“
Today was the most beautiful day of my life

7-year-old girl

and community-based organizations (CBOs) working to improve the conditions of Karantina's residents. More than 5 new groups used the Karantina garden for community gatherings and children's activities. Collaborations with various local entities helped CA reach a wider number of beneficiaries and enhance the work of local groups and support the livelihoods of the local businesses and residents in Karantina (e.g. grocery stores, labourers, etc).

Quote of a 7-year-old girl "Today was the most beautiful day of my life". She said that at the end of our weekly activities, she was happy because she had fun, played with friends, laughed and built a model of her safe space that she was proud of.

Learnings - One key learning for future projects is to work in partnership with the diverse local communities, including local municipalities and relevant stakeholders. It is essential to adopt a process that values the input of all actors that make a space a place. It is also important to understand the context in which you are working and listen to the people using the space and let the vision come from them. All residents have valuable inputs as they live and know their neighborhoods from the youngest to the eldest.

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

EMBRACE

NGO name and registration number: Embrace [12414/2017]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 182,415

Total amount disbursed from allocated to date: USD 182,415 (100%)

Total amount spent from allocated to date: USD 102,216 (56%)

Status: Ongoing

Vertical(s) of operation: Mental Health and Community support

About the NGO

Embrace is a local non-profit organization working towards mental health awareness and suicide prevention in Lebanon. Established in 2013, Embrace started out working on national mental health campaigns and patient funds in affiliation with the American University of Beirut's department of psychiatry. In 2017, Embrace branched out as an independent non-governmental organization with the mission to ensure people with mental illnesses are respected, empowered and able to access appropriate care without the constraints of lack of knowledge, shame or limited resources. It strives to achieve this mission by focusing on positive representation, supportive community programs, alliances with policymakers and financial assistance. One of Embrace's biggest project to date is the

Embrace Lifeline, the first national emotional support and suicide prevention helpline in Lebanon launched in collaboration with the National Mental Health Program under the Ministry of Public Health. The National Lifeline offers suicide risk assessment, de-escalation, collaborative problem solving and referral to community resources as needed. Since launching, the National Lifeline has helped over 10,000 individuals with zero lives lost over the phone to date.

Project(s) Funded

Impact Lebanon helped fund the operations of the Embrace Lifeline 24/7, which aims to provide on the ground psychological first aid and set up a walk-in mental health clinic. The purpose of the project is to:



- Sustain the operations of the Embrace Lifeline while it extends its hours of availability to further support individuals throughout increasingly challenging times.
- Support the Embrace volunteers responding in the field by offering psychological first aid post blast.
- Launch the Embrace Community Mental Health Center (CMHC) which will host the clinic and training program to offer community members mental health consultations and graduate students a training site for their clinical hours.

The project kicked off September 14, 2020 and will be extended until March 30, 2022 given the critical condition Lebanon is going through.

Key milestones achieved so far include: increasing the Lifeline's capacity and extending availability during the day, launching CMHC, setting up a referral pathway for ground support and recruitment/training of required clinical staff to meet increased demand.

Impact

- **Number of individuals supported via the National Lifeline:** 6,125 individuals (to date), 5,400 (initial target)
- **Percentage of National Lifeline calls with decreased distress:** 93% (to date) on average, 80% (initial target)
- **Lifeline inclusiveness of non-Lebanese nationalities:** 13% (to date) on average, 10% (initial target)



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

- **Number of total individual consultations:** 2,686 (to date), 1,680 (initial target)
- **Percentage of low- income individuals benefiting from clinical services:** 56% (to date) on average, 70% (initial target)

Future plans

Embrace's future plans include:

- Supporting the expansion of the clinic to accommodate more students and subsequently more beneficiaries
- Creating a Mobile Crisis Team to respond in the field to emergency mental health crises

and suicide attempts

Creating a Mental Health Mobile Unit to extend the impact and reach Embrace has in terms of awareness and mental health consultations to remote areas- the clinic will be based within a van decreasing the mobility restrictions an individual may face

To support Embrace's future plans, consider donating here: <https://embracelebanon.org/donate-to-embrace/>

Contact

Website: www.embracelebanon.org

Email: lea@embracelebanon.org



Embrace's Lifeline operation

CASE STUDY | EMBRACE

EXPANDING ACCESS TO MENTAL HEALTH SUPPORT IN THE AFTERMATH OF THE BEIRUT EXPLOSION

Context - The Beirut Blast caused thousands to lose their homes, loved ones and sustain mental and physical distress. Although the main priorities are physical health and housing for those in the direct area of exposure, there is a larger number of children and adults who experienced the blast and are at a loss of how to cope and grieve. These traumatic experiences, if cradled early on through support and action can prevent future problems for individuals and societies at large. The numbers around mental health problems and suicide in Lebanon reveal that one person dies by suicide every 2.1 days on average, and one out of four adults are predicted to experience a mental health symptom throughout their lifetime. Research records a high number of Lebanese students and adults expressing previous attempts and/or current ideations of suicide. These numbers are expected to be underreported due to the religious and social taboos that restrict the discussion of mental health and suicide.

Challenges - Embrace's operations were affected by the COVID lockdowns and the economic and social decline. The COVID lockdowns have made it difficult to implement project activities restricting mobility and gatherings. The economic and social decline have created new risk factors and heightened existing ones which further worsens the situation individuals are experiencing whether with existing mental health symptoms or not. In this way, a larger need for mental health services was dramatically present while a limited number of resources was available and their availability was restricted.

Actions - To overcome the challenges, Embrace's activities adapted and expanded to meet the community needs. The clinic shifted to an online modality to deliver care and services including medical prescriptions and appointments. The Embrace Lifeline got permission for mobility to allow operators to continue fulfilling their commitment and supporting



callers with emotional distress and/or suicidal ideation. Both the clinic and the Lifeline worked on expanding their capacity to handle services. The clinic has increased the availability of their mental health professionals to have 4 clinical psychologists, 1 child psychologist and 2 psychiatrists. The Lifeline has expanded their team to have a total of over 100 volunteers and has just added additional hours of operation to the Lifeline making it available 21 hours, on the way to becoming 24 hours by the end of July 2021.

Outcomes - The overall objective of the project was to improve the access of vulnerable communities and persons affected by the explosion in Beirut to emotional support and suicide prevention services and information. The project outcomes include expanding the operational capacity of Embrace's National Lifeline to accommodate the transition to a 24-hour service, launching a Community Mental Health Center (CMHC) that offers psychological and psychi-

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

atric support and offering on the ground psychological first aid post blast. All the project outcomes were met according to the project timeline. Throughout September and October 2020, Embrace volunteers were present on the ground offering psychological first aid and supporting the cleanup and repair activities that were taking place via collective efforts through Base Camp. In October 2020, Embrace moved the Embrace National Lifeline to a larger location preparing it towards becoming a 24-hour service allowing for a larger team and larger spaces for operations.

Additionally, around the same time, Embrace launched the CMHC that hosts a clinic offering psychiatric and psychological consultations fully funded for one year of operation. In May 2021, Embrace added another shift to the National Lifeline's operations making it available for 21 hours with the goal set for 24 hours by July 2021. On average the Embrace National Lifeline has been receiving over 600 calls per month, before adding hours and over 1,000 calls per month after extending the hours of operation. Since launching the CMHC, there have been an average of over 300 consultations per month, and 100 cases handled through the social worker. On the ground support throughout the critical 2 months' post blast included reaching around 200 direct beneficiaries with emotional support and psychological first aid, along with an established referral system with Base Camp for future cases.

Learnings - Throughout this project several external and internal challenges created opportunities for learning. In terms of intervention design, the collaboration with active NGOs in the field allowed for easier coordination of activities and offered beneficiaries a more holistic approach towards needs response. The external challenges linked to the economic decline created stress around the financial usage of grant money as well as the capacity to provide the needed resources to beneficiaries whose situation was further declining. The financial crisis resulted in a large brain drain making it difficult to recruit personnel without attractive offers. The continuous decline in Lebanese pound value and the social instability weakened purchasing capacity which in turn delayed several project deliverables such as the provision of medication to beneficiaries. In this area, a lot of adaptation to fluctuating situations was learnt and contingency planning. Accordingly, all Embrace's current projects and future ones are established with several contingency plans accounting for some predictable outcomes and natural disasters relevant to the Lebanese context. The CMHC was the first time Embrace has one on-one beneficiary interaction, which has been going very well so far. The activities are implemented with set evaluation tools that are measured and reported periodically. The reports allow for room to learn and adjust implementation methods.

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

THE HOUSE OF CHRISTMAS

NGO name and registration number: The House of Christmas [902/2021]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 539,200

Total amount disbursed from allocated to date*: USD 499,200 (93%)

Total amount spent from allocated to date*: USD 323,375 (60%)

Status: Ongoing

Vertical(s) of operation: Heritage rehabilitation | Residential rehabilitation | MSMB support

About the NGO

The House of Christmas ("HOC") is an organization set up in 2017 with the aim of reaching out to families in need across Lebanon to help them regain their dignity and achieve sustainability by providing them with targeted support to stabilize and strengthen their livelihoods.

After the August 4 blast, HOC extended its scope to (1) help preserve heritage buildings and their residents in Mar Mkhayel and Gemmayze; and (2) provide strategic support including rehabilitation and capacity building to micro and small businesses in the areas of Gemmayze, Mar Mkhayel and Bourj Hammoud.

Project(s) funded

Impact Lebanon is funding several rehabilitation projects conducted by HOC which include:

- **Full rehabilitation of the Tamish building**

The Tamish building is a heavily damaged 1920s heritage building on Armenia street in Mar Mkhayel housing 8 families, 6 small businesses and 50 direct beneficiaries.

The project kicked off September 10 2020 and was completed on February 25, 2021.

Key milestones include reconstructing the collapsed pitched roof before the first rain-fall; restoring all external openings including windows and doors; façade rehabilitation and M&E work for apartments and common areas.

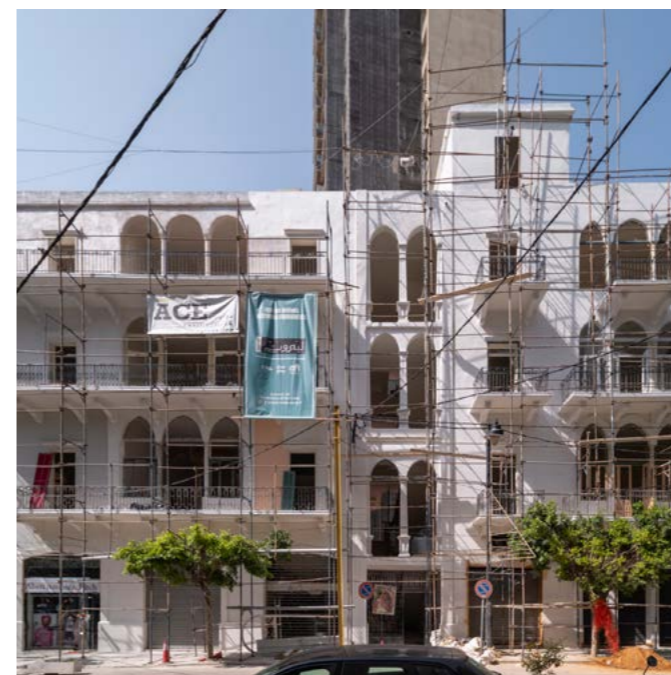
- **Full rehabilitation of the Rif building**

The Rif building is a heavily damaged 1900s heritage building on rue Pasteur in Gemmayze housing 9 families, 5 small businesses and 30 direct beneficiaries.

The project kicked off November 28 2020 and is projected to end on July 19 2021.

Key milestones include rebuilding collapsed structural walls, roof rehabilitation and waterproofing, façade rehabilitation, M&E work for apartments and common areas, restoration and installation of all internal and external openings including windows and external doors.

- **Restoration and preservation of the Gholam Cluster**



Rif Building (Pre-rehabilitation)



Rif Building (Rehabilitated facade)

The Gholam cluster consists of 4 heavily damaged heritage plots on rue Gouraud in Gemmayze housing 7 families, 7 businesses and 43 direct beneficiaries.

The project kicked off April 30 2021 and is projected to end on August 30 2021.

Key milestones include propping up and preserving plot 734; cleaning stone walls of commercial units in plot 726; rebuilding of collapsed roof of plot 727; and reconstructing wooden structure for pitched roof of plot 723. All remaining rehabilitation works are ongoing.

- **Rehabilitation of the St Nicholas Stairs area in Gemmayze (currently under study)**

The area includes 6 key heritage buildings on the stairs and on the adjacent rue Gouraud sustaining 150 direct beneficiaries including residents and businesses.

The project is expected to kick off September 1 2021 and be completed by August 30 2022.

Impact

Number of buildings rehabilitated: 1 completed and 1 in progress (to date), 10 (projected)

Number of beneficiaries impacted: 123 (to date), 150 (projected)

Number of businesses supported: 17 (to date), 30 (projected)

% units of rehabilitated building in use: 100% (Tamish building)

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

Future Plans:

HOC's plans for the next five years is to continue restoring Lebanon's heritage and cultural identity and safeguarding vulnerable tenants by rehabilitating heritage buildings and clusters in hard hit areas across the capital. They also plan on securing funding for the St Nicholas/ Gemmayze cluster and identifying more clusters in the damaged areas. Fundraising efforts include reaching out to current donors and targeting new private and institutional donors interested in supporting our heritage and preserving the social fabric of Beirut. HoC also have a fundraising campaign launched called Together LiBeirut which is a global sports challenge held on June 11-13 2021 and which attracted 230 challenges globally to support Beirut.





The Tamish Building



The Rif Building



MSMB in the Tamish Building - Inauguration day

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CASE STUDY | HOUSE OF CHRISTMAS

REHABILITATION OF THE TAMISH HERITAGE BUILDING ON ARMENIA STREET IN MAR MKHAYEL

Context - After the August 4th explosion the building's roof, façade, and common area were significantly damaged, putting at a heightened risk the safety of the inhabitants and the structure of the building in general. HOC gathered a team of specialists in the heritage and culture recovery sector to (1) undertake reconstruction/renovation efforts for this heritage building at risk; (2) protect the tenancy of vulnerable families and businesses; (3) build sustainable long-term solutions for the protection of heritage sites; (4) raise awareness on the need to **restore, preserve and protect** the heritage buildings that were damaged during the Aug 4, 2020 explosion. This project would help preserve a key heritage site and the social fabric in the neighborhood by bringing back displaced families to their homes and supporting businesses to trade again. The project kickstarted on September 10 2020 after finalizing all necessary legal agreements with the landlord, contractors and architect consultants and the reconstruction was undertaken over a period of 5 months.

Challenges - HOC faced several challenges on this project including the costs overrunning related to the old heritage structures and the fluctuation in pricing of required materials; COVID-19 restrictions; shortages of building supplies; and working with existing tenants occupying their apartments. They also had to carefully manage the timing of execution as well as the risk of damage from rain given that the building was roofless.

Actions - HOC secured all the building material needed for the restoration of the project early in September 2020 to mitigate against any shortage of supplies and pricing inflation. They also kept to a strict timeline for full restoration and worked tirelessly to secure the reconstruction of the collapsed roof structure before the rainy season. Constant liaison with the landlord and some tenants that were occupying their



apartments during the reconstruction period was key to ensure a secure and smooth execution of the work.

Outcomes -

- 8 families and 6 businesses comprising a total of 50 beneficiaries were able to reside and trade safely again in the building with their legal rights preserved. 31 of the beneficiaries underwent evaluations for both medical and mental health needs.
- Heritage landmark building on a main street is fully restored and considered to be a great achievement for the neighborhood and its residents, bringing back hope to the area.
- First large full restoration project undergone after the Aug 4th blast.
- Liaised throughout the restoration process

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs



with key local and international players in the culture preservation sector to raise awareness on the need to restore damaged heritage buildings.

Learnings -

- Importance of gathering a specialist execution team including heritage architects and experienced contractors with established track records sharing common values and strong work ethics.
- Securing binding legal contracts with landlords specifying full scope of work, detailed specs, milestones and timeline.
- Securing all necessary building permits from the DGA and the local municipality.
- Procurement of heritage material such as cedar wood, roof tiles, lime plaster, MEP equipment and specialist paint to be done at an early stage of the construction process to guarantee fixed pricing as per bills of quantities (BOQs) and given pricing volatility and financial instability.
- Securing fixed rate labor contracts at a pre-defined FX rate for the LBP is also necessary.
- Benchmarking price and quality of heritage building material with suppliers
- Importance of weekly on-site meetings involving the whole team to discuss progress and weekly objective and timeline.
- Importance of preserving all traditional heritage features of the buildings and not cutting corners.

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

LEBANON NEEDS

IN PARTNERSHIP WITH HOUSE OF CHRISTMAS

NGO name and registration number: Lebanon Needs [6662/2021]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 400,000

Total amount disbursed from allocated to date: USD 400,000 (100%)

Total amount spent from allocated to date: USD 371,085 (~93%)

Status: Ongoing

Vertical(s) of operation: Hospitals and medical bodies support

About the NGO

Lebanon Needs is an apolitical and non-sectarian nonprofit organization founded in 2019 to deliver sustainable healthcare solutions for underprivileged patients and underserved healthcare institutions in Lebanon. Lebanon Needs follows a holistic healthcare approach that tackles the social determinants of health in coordination with like-minded partners.

Project(s) Funded

Impact Lebanon funded Lebanon Needs' rehabilitation efforts in three hospitals in Beirut affected by the blast

- Karantina Hospital: focused on the most pressing needs of the hospital which had been heavily impacted by the blast. Key activities include fixing the electrical infra-

structure; replacing temporary boards by permanent aluminum/glass doors and windows; completely rehabilitating the laboratory building; the addition of a staff kitchen and renovating and expanding the cafeteria area. This was a welcome addition, as it made healthy low- cost meals available for staff and patients when no alternatives were available in the area. The project started on August 8 and was completed on October 26 2020.

- Geitaoui Hospital: also focused on the hospital's most pressing needs. Key activities include securing the outer envelope (doors and windows), repairing the fire alarm foam tank and detectors, as well rehabilitating the dormitory building. The project started on September 15 and was completed on December 14 2020.
- Rosary Hospital: the focus of the project is to rehabilitate a damaged elevator and enlarge its shaft, as well as execute a full repurposing of the damaged 4th floor into a specialized floor to cater for Covid-19 patients today and infectious disease patients in the future. The isolation ward on the 4th floor will house medical imaging and radiology services, operating theatre and nurses station, among other essential services. The project started on April 21 2021 and is expected to end in September.

Impact

- Completed an elevator shaft expansion to fit a 2.7mx1.7m size elevator that could



transport a patient bed

- Completed a specialized service floor to an isolation unit
 - Execute a complete fit-out for a room to receive a CT scan unit
 - Execute a complete fit-out for a room to receive an X-ray unit
 - Execute a complete fit-out for a room to receive an Ultrasound unit
 - Repurpose the space to include 3 storage rooms for sterile and clean goods and one decontamination room with a total capacity of 31 sqm
 - Complete the set-up for a nursing room and lockers
 - Complete the civil and MEP set-up for an Operating Room to receive all the needed equipment to be operational
 - Complete the civil and MEP set-up for an Operating Endoscopy Room to receive all the needed equipment to be operational

Future plans

Lebanon Needs are currently working on a holistic community health project which includes:

- Supporting peripheral hospitals to help

them with repairs

- Supporting communities in villages with Task Forces trained and monitored by Lebanon Needs to recruit, refer, implement and follow up with underprivileged populations on health recommendations.
- Creating holistic programs including health and social services by partnering with like-minded NGOs and initiatives
- Supporting underprivileged individuals with chronic medications and differential payment of in-patient treatment/ hospitalization (starting with Karantina hospital, and developing program in 3 other hospitals in Akkar, Bekaa and South)

To contribute to Lebanon Needs' future projects, please consider donating here:

<https://www.lebanonneeds.org/donate>

Contact

Website: www.lebanonneeds.org
Email: info@lebanonneeds.org

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

LIVE LOVE LEBANON

NGO name and registration number: Live Love Lebanon [1310/2013]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 400,000

Total amount disbursed from allocated to date*: USD 175,000 (44%)

Total amount spent from allocated to date*: USD 113,065 (28%)

Status: Ongoing

Vertical(s) of operation: Residential rehabilitation | Heritage rehabilitation

About the NGO

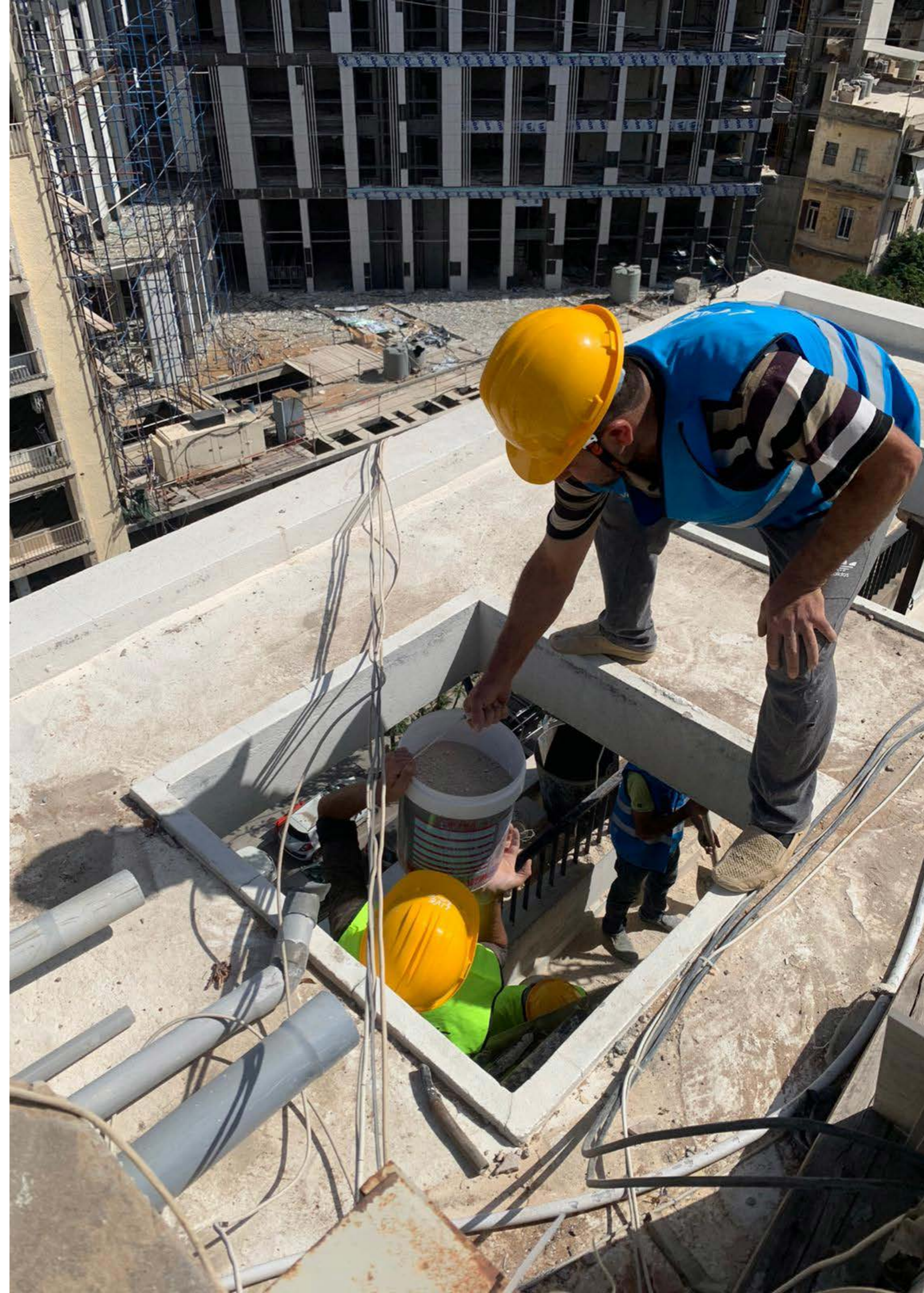
Live Love Lebanon is a nonprofit organization aiming to build empowered communities that create hope and positive impact for nature, society and culture in Lebanon and globally. Live Love's on-ground projects and online campaigns raise awareness, empower vulnerable populations, inspire action, provide humanitarian assistance and engage citizens.

Since the explosion, Live Love's top priority has been to rebuild Beirut and return families safely to their homes. They developed a disaster management and response plan, bringing about the Beirut Relief Coalition (BRC), and focusing their efforts towards coordination and disaster management. They worked on streamlining rebuilding and rehabilitation efforts, and minimizing duplication, while also helping link victims with resources and organizations that can meet their needs.

Project(s) funded

Impact Lebanon helped fund Live Love's rehabilitation efforts which include:

- **Rehabilitation of 15 units and 1 building common area in different blast affected neighborhoods.**
 - The selected units were heavily damaged by the blast and some were completely destroyed.
 - Projected number of beneficiaries impacted: 38 of which 60% are unemployed or partially employed.
- **Full rehabilitation of 10 buildings in the Rmeil Cluster**
 - The Rmeil cluster had been neglected long before the Beirut August 4th blast. The area's challenging access, and its proximity to a cancelled infrastructure project makes it a less privileged, left aside part of the neighbourhood. The cluster took a huge hit from the blast. The buildings in its vicinity were heavily damaged, some have even suffered on the structural level. One building completely collapsed and 3 people unfortunately died. 6 months after the blast, this area was still completely damaged leaving more than 25 families displaced.
 - The project was launched in February 2021 and is projected to be completed by December 2021.



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs



- Key milestones include: Full assessment and coring tests performed on all buildings; Preparation of permit drawing files that were presented to the DGA and the Beirut Governor; Incorporation of latest engineering technology in heritage building reinforcement to strengthen the buildings in the cluster and make them resilient against future natural or man made disasters; Community participation approach all throughout the project timeline; Mobilization of complementary initiatives and collaborations with different NGOs like UN-Habitat, Light for Lebanon (installation of 15 solar street lights around the cluster), and others (ex. Installation of 2 handwashing stations for Covid 19 prevention)
- **Number of heritage units rehabilitated:** 24 (projected)
- **Number of common areas rehabilitated:** 1 (to date), 1 (projected)
- **Number of people benefitting from rehabilitation projects:** 25 (to date), 105 (projected)

Future Plans

Live Love has an ongoing crowdfunding campaign to elicit recurring monthly donations to support their relief efforts. In parallel they continue to apply for grants that are aligned to their mission, vision and values. To support their 'Rebuild Beirut' campaign, consider donating here: <https://livelove.org/helplebanon>

Impact

- **Number of residential units rehabilitated:** 7 (to date), 11 (projected)

Contact

Website: <https://livelove.org/> | <https://livelove-beirut.com/>



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

NUSANED

NGO name and registration number: Nusaned [1587/2020]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 1,550,000

Total amount disbursed from allocated to date*: USD 1,512,500 (~98%)

Total amount spent from allocated to date*: USD 1,364,417 (~88%)

Status: Ongoing

Vertical(s) of operation: Residential rehabilitation | MSMB support | Heritage rehabilitation

About the NGO

Nusaned is a humanitarian, community-based volunteer organization founded in December 2019. Nusaned believes that the power to create change comes from working collaboratively.

Nusaned does not engage in any political activity, and remains at equal distance from all religions. They support communities based on a non-biased, egalitarian and value-based needs assessment process.

Project(s) funded

Impact Lebanon funded Nusaned's efforts to rehabilitate residential, commercial and heri-

tage units damaged by the Beirut Blast since October 1st 2020. The project is expected to wrap in July 2021.

Nusaned is one of the few NGOs with previous experience in rehabilitation. Through their "Roofs That Shield" program, which launched in December 2019, they built a track record of rehabilitating 1,000 houses in marginalized areas all over Lebanon (prior to the Beirut Blast). Their past experience with residential rehabilitation helped them deploy one of the largest rehabilitation operations on the ground focusing on affected units with light, medium and heavy damages.



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs



Before



After



Before



After

Impact

- **Number of residential units rehabilitated:** 687 completed with an additional 30 in progress (to date)
- **Average duration to rehabilitate a residential unit:** 26 days
- **Average cost to rehabilitate a residential unit with medium damages:** USD 3,716
- **Average cost to rehabilitate a residential unit with heavy damages:** USD 15,559
- **Number of commercial units rehabilitated:** 105 completed with an additional 2 in progress (to date)
- **Average number of workers per unit:** 5

Future plans

Nusaned is continuously in the process of raising funds towards their ongoing programs: Crops that Yield, Roofs that Shield, and Goods in Need. They have a fundraising campaign at the following address: <https://nusaned.org/en/donate>

Contact

Website: www.nusaned.org
Email: contact@nusaned.org
MEAL and Partnerships Officer email: Lynn.Malas@nusaned.org

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CASE STUDY | NUSANED

REHABILITATION OF A RESIDENTIAL UNIT IN PHARAON BUILDING - A PROJECT UNDER NUSANED'S EMERGENCY RESPONSE PLAN FOR FAMILIES AFFECTED BY THE BEIRUT BLAST IN MAR MIKHAEL

Context - Roofs That Shield is one of Nusaned's core programs which aims at rehabilitating damaged units all over Lebanon. After the August 4 blast, it became Nusaned's mission to take on units that were affected by the catastrophe and set a target of 2,050 units to be rehabilitated.

Since more than 80,000 units were damaged all over Beirut, Nusaned felt responsible and immediately took action. They started assessing the units immediately after the blast, and this particular unit in Pharaon building required immediate action since it was severely damaged due to its proximity to the blast area and because the beneficiaries are an elderly couple who had been living in their home for over 60 years.

Challenges - Upon the first entry to the apartment, everything was extremely damaged with barely anything but the columns still standing. The building as a whole was not accessible, and cranes had to be installed in order to transport the debris and supply all the needed material and accessories. It took around 10 days to empty out the damaged structures and debris of the apartments. The electrical system, heating pipes and water pipes were damaged beyond repair, and had to be rebuilt entirely.

Actions - The Beirut Blast and the COVID-19 pandemic took place simultaneously, which is why Nusaned shortened the period between the assessment and the intervention in order to speed up the rehabilitation process. The project scope and timeline are scheduled, agreed upon and signed in advance with the contractors. Nusaned also ensured that these timelines were communicated with the beneficiaries so they could plan ahead. The reconstruction works are still in progress until today and are scheduled to conclude within a couple of months.



Before



After



Before



After

Outcomes - The unit was rebuilt from scratch: construction workers had to reinstall all the electrical system, heating pipes and water pipes. The walls were also rebuilt, plastered, and painted; window frames were also replaced. In addition to the material results, the bigger outcome was that of the relationship that was established between the tenant and Nusaned's team.

"I feel like I have a family acknowledging us and helping us" is what one of the beneficiaries had to say.

Above are pictures of the assessment immediately after the blast and the current progress.

Learnings - Through this intervention, Nusaned learned how important it is to first build a relationship with the beneficiaries. Communicating with them and being transparent about the entire process and progress allowed them to build trust. In a situation of crisis, one should act fast and start the assessment and implementation quickly. Additionally, since the unit was being rehabilitated rather than renovated, the design process needed to be very detailed as the main objective is to make the unit layout look as close to its earlier state as possible. Moreover, because of the economic crisis in Lebanon and the ongoing COVID-19 pandemic, it was difficult to match market prices and find certain construction material. Working with local organizations helped facilitate this project, especially after knowing the outcome is going to help a family.

“
*I feel like I have a family
acknowledging us and
helping us*”

One of the beneficiaries

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

RISE UP LEBANON

IN PARTNERSHIP WITH MIN ALBI

NGO name and registration number: Rise Up Lebanon in partnership with Min Abi [1169/2014]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 320,000

Total amount disbursed from allocated to date: USD 309,500 (~97%)

Total amount spent from allocated to date: USD 238,130 (~74%)

Status: Ongoing

Vertical(s) of operation: MSMB support

About the NGO

Rise Up Lebanon is a grassroots initiative that was spontaneously launched after the blast to support the main pillar of the economic cycle in the affected neighborhoods of Beirut: micro, small and medium businesses. It is monitored and supervised by Min Albi, a local NGO with 6 years of experience.

Project(s) Funded

Impact Lebanon funded Rise Up Lebanon's efforts to support local businesses affected by the explosion. The project aims at rehabilitating the shops affected by the Blast through implementing a needs assessment plan, filling BOQs, bidding with suppliers, and following up on the work until the shops are operational again. The



project kicked off in November 2020 and is projected to wrap up by the end of July 2021. Key milestones achieved to date include initial and technical assessments of affected businesses, completion of rehabilitation work and post-rehabilitation assessment to confirm businesses are operational again.

Impact

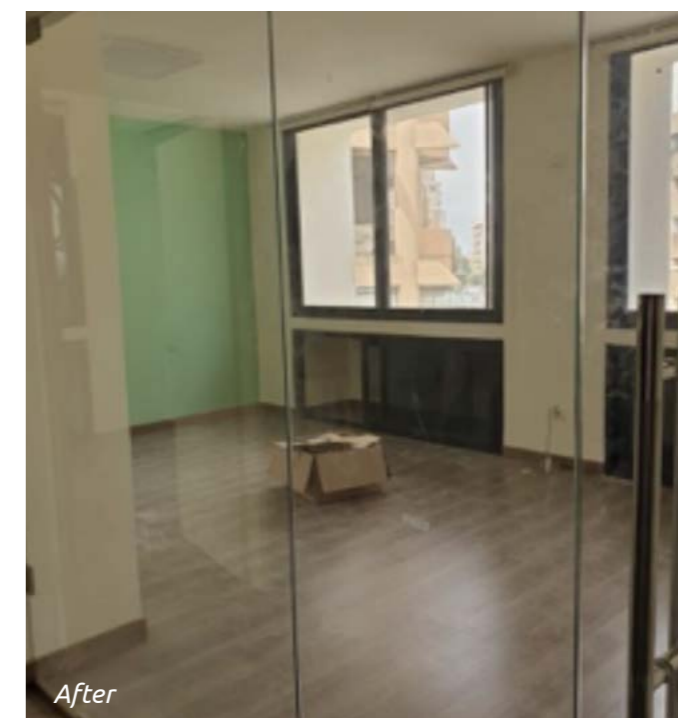
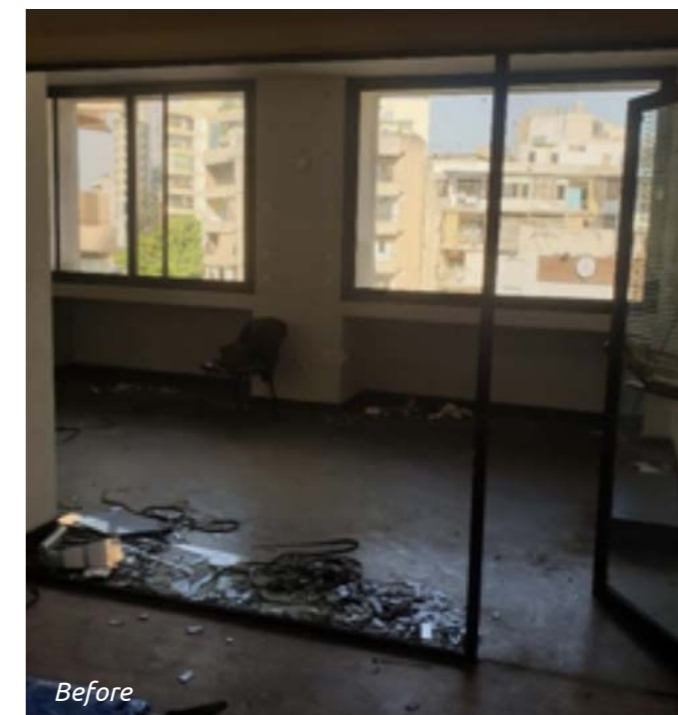
- **Number of shops assessed and mapped:** 131 (to date), 140 (projected)
- **Number of shops selected for assistance:** 113 (to date), 115 (projected)
- **Number of shops rehabilitated:** 106 (to date), 115 (projected)
- **Number beneficiaries dependent on business income helped:** 617 (to date)

Future Plans

Rise Up Lebanon will continue its mission to enhance the sustainability of local businesses. This will be achieved through undertaking projects that address MSMB capacity building, equipment and inventory supply, increasing the market reach, and export. They will seek funding through donating entities, private donors, and specific-project donations/crowd-funding.

Contact

Website: <http://www.riseupleb.com/>
Email: riseuplebanon961@gmail.com



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

CASE STUDY | RISE UP LEBANON

A GRASSROOT'S APPROACH TO REHABILITATING AFFECTED BUSINESSES IN BEIRUT

Context - In the immediate aftermath of the explosion, most grassroots efforts focused on supporting individuals mainly through residential rehabilitation, with business support taking a backseat. Rise Up Lebanon quickly emerged as a grassroots initiative focused on rehabilitating impacted businesses stemming from the belief that small businesses are essential to supporting the livelihoods of impacted families. To execute the project, Rise Up Lebanon recruited a team with a strong background in architecture and engineering; as well as members who are good with customer relations and project management due to the vulnerable state of the beneficiaries and the humanitarian nature of the project itself. Key project activities included: initial vulnerability assessment, technical assessment, BOQ completion, bidding and tender comparison, monitoring and check-up for “snag items”, and finally handover to business owners.

Challenges - The main challenges faced during the design phase of the project include: determining how much human resources were needed to execute an efficient and clean project and calculating the average cost to rehabilitate the businesses destroyed (as there were no benchmark figures from previous projects). During the execution phase, several factors affected the project timeline, thus extending the project until July, which include: COVID-19 restrictions on number of workers and multiple lockdowns, impact of ongoing economic crisis and electricity cuts.

Actions - Communication and crisis management were the main titles for tackling the challenges and risks faced while meeting the project targets. Extending the project timeline was an important decision to be able to meet the project's objectives while respecting the team's capabilities. Some of the actions Rise Up Lebanon's team undertook to tackle the challenges they faced include: daily internal updates and quick meetings to coordinate and solve small

problems, weekly updates with Impact Lebanon's M&E point of contact to ensure a constant line of transparency, as well as managing task load to avoid overwhelming the team facing difficult conditions.

Outcomes - Rise Up Lebanon rehabilitated 106 businesses to date which supported 617 individuals financially. They also provided equipment to 21 businesses that required them in order to be operational again.

Learnings - A key learning for Rise Up Lebanon, especially given their grassroots nature, was the importance of having a solid internal structure and building a positive team dynamic. In the process of transitioning from a grassroots initiative to an established entity, the leadership team sees that they could have benefited from establishing processes early on and providing technical trainings to team. In terms of managing a budget in the current economic context in Lebanon, it is important to have contingency margins as the average costs keep on shifting.

Finally, in terms of working with a partnering NGO, Rise Up benefited greatly from the technical expertise and on-ground coordination. In retrospect, clarity on distribution of admin and finance tasks would help avoid duplication and miscommunication.

Rise Up Lebanon rehabilitated 106 businesses to date which supported 617 individuals financially.



Rehabilitated Shop Front

All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

ROTARY CLUB DE BEYROUTH

NGO name and registration number: Rotary Club de Beyrouth [996/2012]]

Total amount allocated from Impact Lebanon (according to existing MOUs): USD 1,089,350

Total amount disbursed from allocated to date*: USD 751,995 (~69%)

Total amount spent from allocated to date*: USD 425,801 (~39%)

Status: Ongoing

Vertical(s) of operation: Hospital and Medical Bodies Support

About the NGO

The Rotary Club de Beyrouth (RCB) whose slogan is "Service above self" was created in 1931, and is a local chapter of the Rotary International club established in 1905. RCB is registered in Lebanon as a local NGO, which has the ambition of initiating and leading impactful projects at a national level through leveraging the skills of its members. RCB also promotes impactful initiatives in service of the collective good.

Project(s) funded

Impact Lebanon funded the following projects led by RCB:

- Karantina Hospital : Purchase and provision of equipment for the Obstetric Ward

- The pediatric hospital in Karantina (managed by Assameh Birth and Beyond - a charity association taking care of mothers and children inside the hospital, the only Neonatal clinic for babies with disabilities in Beirut), was completely damaged due to the August 4th explosion. RCB decided to concentrate its efforts to replace and provide needed equipment to ensure the continuation of the hospital's pediatric and obstetrics services, which care for around 1000 patients yearly, including children from different nationalities and underprivileged backgrounds. The hospital's pediatric and obstetrics services is also responsible for saving the lives of hundreds, particularly those affected by extremely rare diseases (such as: Meningoencephalitis, severe

anemia due to deficiency in G6PD), which is why it is critical to get the department operational again.

- The project kicked off in November 2020 and is projected to wrap up by December 2021
- The expected budget for equipment purchasing for Karantina is USD 777,200*.
- Rosary Hospital: Purchase and provision of equipment
 - As a non-profit hospital of the Catholic Order "Rosary Sisters Congregation" and due to the severe damages inflicted by the Beirut Blast, RCB aimed to help Rosary Hospital recover from the explosion. The equipment that is donated to Rosary Hospital will serve the following specialties : Maternity and Obstetric/Gynecology,

Endoscopy, Surgical operations, and general diagnostics . The hospital serves around 20,000 Lebanese and foreign patients annually in the Beirut region. The hospital's total capacity is around 200 beds.

- The project kicked off in December 2020 and is projected to wrap up by December 2021
- The expected budget for equipment purchasing for Rosary Hospital is USD 312,150

In both projects, RCB works in collaboration with the respective hospital departments to understand their requirements. Where possible, Impact Lebanon (through LIFE) paid directly suppliers selected through the procurement process to minimize FX and banking fees.

(*): any balance will be reallocated to supporting other hospital needs



All metrics are updated as of June 30 2021 (= to date)

Pictures courtesy of the beneficiary-NGOs

Impact

Number of equipment purchased for Karantina hospital: 86 (order confirmed), 1 (order in process)

Number of equipment purchased for Rosaire hospital: 90 (order confirmed)

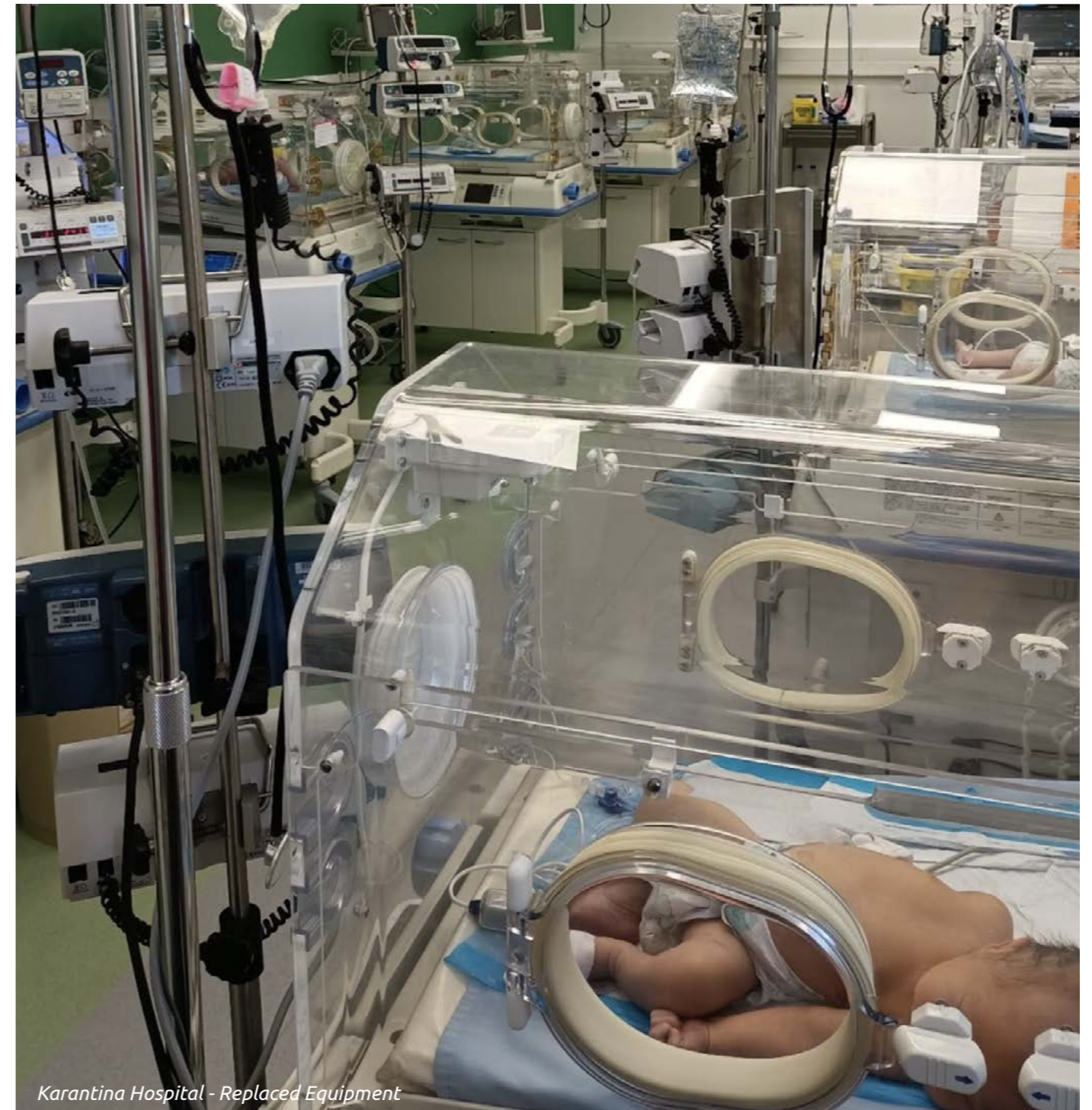
Future Plans

The country is presently hit by several crises: Urgent needs are surfacing in most sectors, namely: Education, Health, social development and Environment. Some projects are being assessed and others are ready to be financed. RCB identified the following needs to address:

1. Provide a dialysis service at Karantina hospital due to very high demand.
2. Further equipping Rosaire hospital, including its Covid-19 ward
3. Provide the children and young adults of SE-SOBEL (association caring for p children and young adults with disabilities) with laptops and computers in order to learn online. RCB is more than ever motivated to move forward and assist projects that leave a real impact in the community and help people in this crisis.

Contact

Website: www.rotarybeyrouth.org
Email: rotarybeyrouth@gmail.com



THE NEXT PHASE OF DISASTER RELIEF: SUSTAINABILITY

LEBANON IN FREEFALL

When we defined our Beirut Disaster Relief fund strategy in August 2020, the plan was to address the immediate recovery needs of the population impacted by the blast. The intention was to wrap up the early recovery efforts by the first year and move the focus to projects that drive sustainability and prolonged recovery of affected areas. Today, Impact Lebanon can no longer consider the impact of the August 4 blast in silo from the economic meltdown the country is going through. The situation as illustrated by the figures below is alarming and threatens the long-term fabric of Lebanese society.

Dire economic situation

Lebanon is in a dire economic situation. According to the World Bank's report issued in June 2021, **Lebanon's financial and economic crisis is "likely to rank among the top 10, possibly top 3, most severe crises episodes globally since the mid-19th century"**⁽¹⁾.

The crisis as explained by the NY Times "was caused by extensive deficit spending by the government that left it deeply in debt, and by unreasonable monetary policies that finally

collapsed, leaving the banks largely insolvent and the value of its currency plunging⁽²⁾".

As a direct result of the suffocating economic collapse, the Lebanese Lira lost more than 90% of its value since December 2019⁽³⁾. The devaluation accelerated since August 4 2020 and the value of Lira is continuing to decrease with no stabilization plan in sight. The drain on foreign reserves has also caused significant obstacles on the ability to import essential goods such as food, fuel, and medication. Food prices overall rose by more than 400% last year⁽⁴⁾. Implications of this were subsidy cuts on food and fuel that further exacerbated the situation on the everyday lives of people.

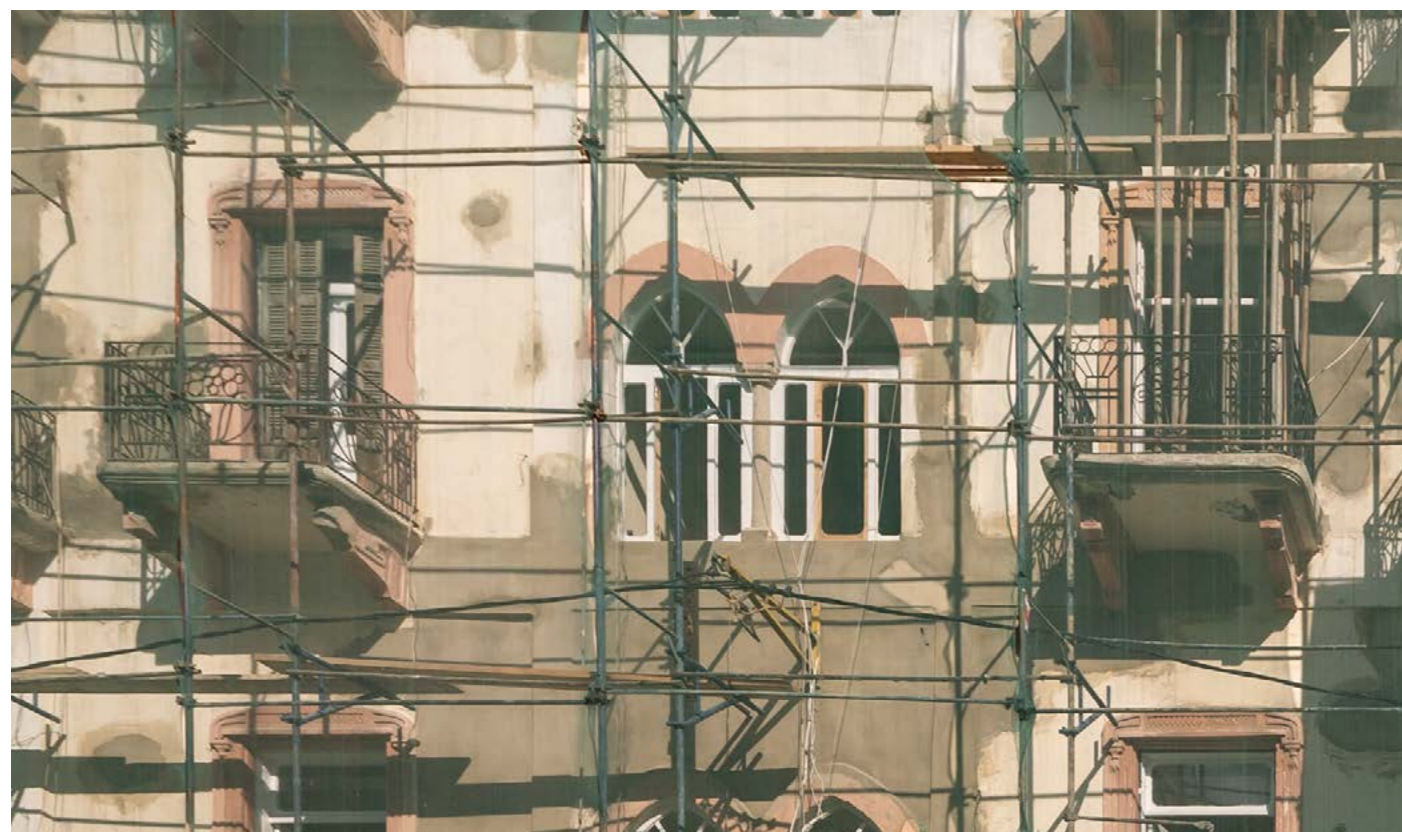
According to UNICEF's report: Lebanon: Children's Future on the Line, more than 70% of families in Lebanon - whose income does not exceed LBP 2,400,000 - were struggling to secure the minimum amount of nourishment. The study, initiated by the American University of Beirut's Crisis Observatory, suggests that one main meal per family per month will cost around LBP 2,130,000⁽⁵⁾.

Today, **around 55% of the Lebanese citizens live below the poverty line of \$ 3.84 a day**, and

around 23% live in extreme poverty, compared to 8% in 2019⁽⁶⁾.

Aside from subsidy cuts and fuel shortages, failure to import enough oil caused some of the country's main power plants to shut down, leading to power outages of up to 22 hours a day in some areas. Factories and businesses across Lebanon are affected firsthand by the shortage, threatening to halt manufacturing, deliveries and transport in a country struggling with its economic crisis. The crisis is also kicking various businesses out of the market forcing young entrepreneurs and investors to exhaust other means of living. According to a study conducted by Stand for Women, half the businesses that closed recently will not be able to reopen without some form of assistance⁽⁷⁾. This is significant considering the role that small businesses play in the Lebanese economy: 95% of companies in Lebanon are SMEs, and these constitute 50% of employment⁽⁸⁾.

The economic meltdown is also leaving its footprint on the education sector. As living conditions and purchasing power deteriorate, more parents will be forced to shift their children to public schools, which are already underfunded and lack the capacity to sustain



(1) <https://www.worldbank.org/en/news/press-release/2021/05/01/lebanon-sinking-into-one-of-the-most-severe-global-crises-episodes>
 (2) <https://www.nytimes.com/2021/07/05/world/middleeast/lebanon-economic-crisis.html>
 (3) <https://www.csis.org/analysis/navigating-collapse-lebanon-covid-19-response>
 (4) <https://www.dailystar.com.lb/News/Lebanon-News/2021/>

Mar-17/518513-lebanons-economic-collapse-in-numbers.ashx
 (5) <https://www.unicef.org/lebanon/media/6541/file>
 (6) <https://www.dailystar.com.lb/News/Lebanon-News/2021/Mar-17/518513-lebanons-economic-collapse-in-numbers.ashx>
 (7) UN Women, 2020. Gender Alert on COVID-19 Lebanon
 (8) https://www.undp.org/content/dam/lebanon/docs/Governance/Publications/Lebanon-SME-Strategy_091214_2.pdf

such a large influx of new students. Also, higher student drop-outs will be witnessed among the marginalized households⁹. In times of high unemployment, children are made to leave school earlier and search for jobs in order to support their families and weather the economic hardships. In a report published in March 2021, Save the Children warns that “The longer children are out of school, the further their learning outcomes will drop, and the greater the potential for an increase in incidents of child labour and child marriage, among other protection concerns”. Save the Children is also raising the alarm on the increased cost of financing education that is currently “preventing many children from returning to school¹⁰”.

Lebanon is also facing the risk of an imminent brain drain with the increased emigration out of the country as people try to search for better opportunities abroad. In a report published by Arabian Business in October 2020, “More than three-quarters (77%) of young Lebanese people said they were actively trying to leave or had considered doing so as they struggle to address deepening economic insecurity¹¹”.

It is also important to note that the situation in Lebanon is evolving by the days, and degrading rapidly as the time of this report is being prepared.

Impact of the Covid-19 Pandemic

The effects of the pandemic were greatly amplified by the economic situation, leaving a significant strain on the healthcare sector in Lebanon. The lack of hard currency to pay for imports is resulting in a shortage of medical supplies, equipment and medicine¹². Soaring prices and the consequences of the economic deterioration also mean that buying basic medicine, hygiene products and access to private healthcare are becoming unaffordable for many, thus worsening the strain on public healthcare facilities.

Today, the urgency in acquiring enough vaccination doses and developing strategies to

ensure their rapid, effective and just distribution has become a top priority, detracting attention from other vital social issues such as education and employment.

Since a few months back, coping mechanisms in limiting the spread of the virus have also been prioritised as Lebanon had one of the strictest lockdown measures in the world¹³. The strict lockdown measures including early curfew and car rationing led to undesired effects on the citizens. In fact, operations and income of businesses have been greatly affected by government orders to close schools, grocery shops and other public places. Children’s access to education has also been impeded by school closure - especially those unable to afford technology or adequate internet access for online education¹⁴. Migrant workers found themselves in despair as their mobility was restricted, limiting their ability to transfer any money abroad to their families¹⁵.

Additionally, the exodus of medical staff is also putting a strain on the ability to provide adequate health services across the country. This is fuelled by the significant drop in real incomes due to the economic crisis, and shows how intertwined the different factors characterising the context in Lebanon have become.

The pandemic coupled with the economic situation also heightened the effects on the most vulnerable. For women, a notable increase in domestic violence has been recorded during lockdown as well as various job cuts in the service sector where women are typically employed in greater numbers. Migrant workers were also the victims of these measures on various fronts. Many were laid off by their employers who were not able to provide their monthly salary. Others struggled to find access to vaccines or healthcare systems. Similarly, the refugee population also struggled to access vaccines and healthcare systems. It is estimated that Syrian and Palestinian refugees died from COVID-19 at a rate more than 4

and 3 times the national average respectively. Furthermore, despite constituting around 30% of the population, only 2.86% of non-Lebanese have received vaccinations¹⁶.

CHALLENGES TO NGO WORK

Our beneficiary NGOs faced multiple hurdles in the past year.

First, lockdowns, curfews and restrictions of travel significantly slowed down work as contractors were forced to stay at home or leave the sites earlier than hoped. This is in addition to the risk of COVID-19 infection for personnel working on projects.

Second, the economic deterioration contributed to the increase in estimated costs of projects as materials and equipment prices exceeded budget. Additionally, the crisis led to unexpected operational challenges - withdrawing money from banks was the biggest hurdle that resulted in delays to pay contractors and provide cash disbursements to beneficiaries.

The NGOs quickly adapted to the circumstances on the ground by conducting risk assessments and developing mitigation strategies, whilst working on addressing these emerging needs to provide comprehensive relief and aid to the beneficiary population. The mitigation strategies included: buying recurrent equipment/material in bulk to avoid price fluctuations, maintaining a rapid pace in work, implementing alternative ways of accessing funds (through opening bank accounts abroad), sharing lessons learned and constantly training new volunteers in order to remain agile, developing partnerships with

other organizations, contacting local producers and manufacturers to secure scarce goods, increasing engagement with local authorities and community, etc.

Particular needs highlighted by our beneficiary NGOs on the ground

The initial needs assessments conducted shortly after the explosion highlighted the importance of including long-term recovery measures, such as working on the restoration of livelihoods and in particular, the longevity of small businesses.

Since beginning operations however, the beneficiary NGOs have highlighted several emerging needs, such as provision of WASH (water, sanitation and hygiene), food, shelter and winterisation. Additionally, the NGOs highlighted the need to provide relief to the healthcare sector (including both mental health and public health).

The education sector has also become a priority, as organizations noted the need to support households with tuition fees, rehabilitate educational facilities and buildings, and support the positive development of children despite the increasing dropout rates.

Our beneficiary NGOs noted that:

“People are not able to secure tuition fees for their children...The side effect of students dropping out of school, is the risk of having a future generation with no education nor jobs.”

“Children need a continuity in the kind of activities we are engaging them with, especially that the circumstances in Lebanon are harsh and their parents often

(9) <https://www.worldbank.org/en/news/press-release/2021/06/21/urgent-call-for-reform-to-address-lebanon-s-declining-education-outcomes>

(10) <https://reliefweb.int/sites/reliefweb.int/files/resources/Lebanon%20Education%20crisis%20spotlight.pdf>

(11) <https://www.arabianbusiness.com/culture-society/452962-how-desperation-is-fuelling-the-new-exodus-from-lebanon>

(12) <https://www.reuters.com/article/us-lebanon-crisis-healthcare-in-sight/hundreds-of-disillusioned-doctors-leave-lebanon-in-blow-to-healthcare-idUSKBN27S14W>

(13) <https://www.csis.org/analysis/navigating-collapse-lebanon-covid-19-response>

(14) <https://reliefweb.int/sites/reliefweb.int/files/resources/Lebanon%20Education%20crisis%20spotlight.pdf>

(15) https://www.ilo.org/wcmsp5/groups/public/-/arabstates/-/ro-beirut/documents/publication/wcms_741604.pdf

(16) <https://www.hrw.org/news/2021/04/06/lebanon-refugees-migrants-left-behind-vaccine-rollout>

do not have the time or ability to give them the support needed for a positive child development. Such activities enable them to express themselves, make new friendships, enjoy their time, grow in a positive environment, deal with their struggles and have a sense of control and say in their lives. The needs are great, unfortunately children are often perceived as passive receivers but they should be positive agents and important ones in the shaping of their city Beirut.”

“Due to the deterioration of the overall economic situation especially following the outbreak of COVID-19 there has been an increase in domestic violence, children drop-out of school, increase in child marriage and child labor in both refugee and host communities, especially in agriculture and particularly in the Bekaa and North Lebanon, increase in number of children working in the streets, threats of eviction and actual instances of eviction have been a major concern in 2021, due to financial hardship and lack of ability to pay rent an increase in downgrading shelter conditions or downgrading shelter types and are moving from residential shelters into informal settlements.”

Some NGOs also highlighted the pressing need for rehabilitation of businesses affected by the blast, as well as the need to assist businesses overcome economic fallout: reduce reliance on imports, work with them to develop long-term strategies through capacity building and technical assistance.

“Unfortunately, there is still a high number of MSMBs who were not addressed under this project and they are in crucial need to resume their businesses.”

“After the rehabilitation of homes, many beneficiaries’ income streams are still broken due to the blast and are in major need for business support”

Additionally, others stressed the importance of supporting the rehabilitation of infrastructure, heritage and public spaces.

“[There is a] need to restore our heritage, preserve our cultural identity and safeguard vulnerable tenants.”

“Citizens of Beirut clearly expressed the need for public spaces and a recreational environment”

Others also discussed the increased risk to vulnerable populations, such as refugees and migrant workers

“Food security is still a major concern for migrants living in Lebanon, as is shelter” (in relation to vulnerable communities)

While the blast affected Beirut and its surrounding areas, virtually no region of Lebanon has remained unscathed from the impact of the pandemic and the economic crisis.

“We would also like to expand our reach to areas outside of Beirut, such as Beqaa and the South as well as Tripoli and The North which have been underrepresented and underfunded”

“The needs in Lebanon are immense. What we are seeing on the field is much bigger than we have ever seen. There’s a big need for medication and food boxes. We are also working on supporting SMEs in Beirut and Tripoli.”

NGO sustainability strategies

Many of our beneficiary NGOs identified sustainable strategies in addressing these needs, including supporting agricultural projects, developing rural economies, enabling digital technology services, working with MSMBs to revive lost revenue streams and contributing in peacebuilding efforts to address issues related

to social tension and the psychological wellbeing of people. One example that illustrates this is the efforts invested by Beit el Baraka with their project Kanz. Kanz is Beit el Baraka’s own line of Lebanese mouneh that aims to empower women in rural areas to become self-sufficient financially and with an utmost outcome of supporting Beit el Baraka’s activities partially for the time being and hopefully fully in the future.



“*There is a dire need for a sustainable model that can offer the necessary support over a long period of time or until the beneficiaries are able to get back on their feet.*”

BEYOND NGO WORK

While NGO work, driven by invaluable civil society contributions, is an integral part of the functioning of the Lebanese society today - an engine running autonomously and replacing the government duties in some instances - its scope of work is limited in the face of the total economic collapse of the country. With the various crises hitting the Lebanese society at once, NGOs find themselves limited by scarce capabilities (financial and human resources). This is why it is critical to work towards building a stable and sustainable public governance through reliable public institutions. There is no path to sustainability without guaranteeing the basic provision of goods and services, a stable currency, among others.

As such, various reforms are called upon to combat the crippling corruption. Fiscal policies should be issued enabling reforms in the financial sector.

In a report released in November 2020, the World Bank proposed a recovery framework based around three central goals¹⁷:

- A people-centered recovery that returns sustainable livelihoods to the affected population; improves social justice for all, including women, the poor, and other vulnerable groups; and ensures participatory decision making
- The reconstruction of critical assets, services, and infrastructure that provides equal access for all to quality basic services and enables sustainable economic recovery
- Reform that helps restore people's trust, improve governance, and harness conditions for reconstruction based on an inclusive approach

The framework, better known as 3RF, rests on four critical pillars:

- improving governance and accountability;
- creating jobs and opportunities;
- improving social protection, inclusion, and culture;
- improving services and infrastructure

OUR ROLE MOVING FORWARD

Impact Lebanon was launched in the aftermath of the October 2019 revolution as an initiative hub to promote active citizenship amongst the diaspora and facilitate volunteering. Since then, Impact Lebanon's work has evolved as membership grew and the situation in the country has changed.

The Beirut Disaster Relief Fund was a major turning point for Impact Lebanon as it allowed the team to rethink its role in the context of the broader ongoing civil society efforts to help Lebanon.

Today, Impact Lebanon recognizes that civil society work should mainly focus on breaking the ongoing 'nefarious cycle' of corruption and inaction by our government and accepts that the end goal is to build a strong state through capable, transparent and accountable governmental institutions. In the short-term context of emergency work, that may take the form of civil society leading the response and providing a safety net; this sort of work should actively engage in capacity building of 'responsive' public entities (e.g. public schools, hospitals, municipalities). Beyond that, there should be a continued push to ensure that the government is the one providing the services needed; that could be through capacity building or work to instate a better performing government.

Looking ahead, and recognizing Impact Lebanon's role in engaging the Lebanese diaspora, the mandate going forward include the following:

- Promoting active citizenship, political engagement and awareness, specifically in the diaspora, through our existing initiatives: [Sawti](#), [Wijhet Nazar](#), [Tarbileb](#) and [Jouzouri](#);
- Addressing the educational needs of Lebanese students, through our planned endowment fund, mentorship program, [Edupact](#), and laptop drive, among others;
- Focusing on capacity building of local Lebanese institutions, through initiatives such as [Environment Academy](#) and [Dikkeni](#).

IMPACT LEBANON'S ONGOING INITIATIVES:

Today Impact Lebanon houses **ten ongoing initiatives**.

- An **education endowment fund** is expected to launch later in the year with a goal to support the tuitions of 150+ Lebanese university students each year
- **Dikkeni** is an e-store that supports emerging Lebanese artists, artisans and designers
- **Wijhet Nazar** is a series of debates to reduce polarisation and drive critical thinking on political, economic and social topics relevant to Lebanon
- **Sawti** is an initiative with the mission to inform, engage, and mobilize Lebanese citizens globally, with the intent of increasing civic participation, promoting active citizenship and increasing voter turnout in upcoming elections

- **Environment Academy**, an initiative in partnership AUB's Nature Conservation Center and MTV's Sar El Wa2et, aims to empower youth to solve pressing environmental problems by collaborating closely with local municipalities to implement swift solutions
- **Edupact** is an online and volunteer-led tutoring platform to provide educational opportunities to students in Lebanon
- **Jouzouri** is a platform that explores and celebrates the various facets of the Lebanese identity
- **Tarbileb** is a digital resource that raises awareness about Lebanese history, culture and civics
- **Mentorship Program** is an initiative committed to providing quality help to Lebanese students and job seekers
- **Keyboards for Lebanon** is an initiative in partnership with LIFE, Association Philippe Jabre, Anciens Jamhour (Suisse), and WAAUB Swiss Chapter, that aims to procure donations of laptops and computers, mainly from companies that are renewing their IT equipment, to ultimately send them to students and teachers in need in Lebanon

In addition to the ongoing efforts, Impact Lebanon hopes to continue supporting new initiatives as well as partner NGOs and actors through fundraising and raising awareness.

(17) <https://documents1.worldbank.org/curated/en/948021607068524180/pdf/Lebanon-Reform-Recovery-and-Reconstruction-Framework-3RF.pdf>

FINAL NOTE

We remember all the victims of the Beirut Port explosion. We mourn the death of those who lost their lives and stand in unity next to all other victims affected directly or indirectly in the aftermath of the blast.

A year into what is known today as the biggest non-nuclear explosion in the world, the truth remains concealed. As such, we call for accountability and for transparent investigations.

Until then, until justice is served, we will keep talking about Beirut...



ACKNOWLEDGEMENTS

DONORS

In our country's darkest hour of need, 171,922 individuals from all over the world contributed to the Beirut Disaster Relief Fundraiser. We would like to extend to all our donors our deepest gratitude for making possible much needed relief efforts for the people of Beirut.

Here are some of the **touching messages that donors left** for the people of Beirut (during the period the fundraiser was active):

- › The media may have forgotten about Beirut, but we haven't. Best wishes.
- › May the country find its strength again and live in peace and prosperity. Thanks for your efforts.
- › We are praying for you from New York USA. Peace and love to you all in Lebanon. May you have comfort, safety, happiness, fortune, and new beginnings.
- › We all have a choice to make a difference, even with the smallest efforts.
- › Since I visited Beirut in 2017, it has had a very special place in my heart. My love and solidarity goes out to you.
- › We are thinking of you all at this time of devastation and wish you the strength to rebuild. We know you can.
- › I've been playing Fairouz all day. I love you all. I'm very sad, this year has been awful for Lebanon
- › Wishing the people of Lebanon a brighter 2021 and the strength and courage to create a positive future.
- › Stay strong Lebanon. Hope you can all rebuild and continue to make an impact in a place that has suffered for so long



- › Instead of giving my siblings gifts to each other for Christmas, we decided to donate to an organization of choice, and it was an easy decision for me. Merry Christmas!
- › I hope the young generation of Lebanon will win and restore this beautiful country.
- › You are not alone, we support you! Love from France and Kazakhstan!
- › Many wishes from Germany. May God appreciate your work and thanks so much for your effort and patience and willpower!
- › Unimaginable heartache for lives lost, the injured, homes destroyed and trauma that will remain.
- › The country who gave me my amazing boyfriend and so many dear friends deserves me giving back to it. I will never repay my debt in full (how can I!) but let's hope this is a start.
- › What affects you in Lebanon affects each one of us. Your pain and tears aren't unseen. We are one and in that spirit you have our unstinting support.
- › Our wedding gift to Beirut. We love you
- › Lebanon lives on the heart, mind and soul of each and every one of its descendants. Proud Lebanon is to rise from the ashes like a Phoenix and recapture the flair its people are longing for.
- › To my closest friends who have become family - I hope to see this country in person one day, rebuilt, stronger, and thriving.
- › God bless and heal Lebanon. Tons of love from your Chinese friend
- › From London with love and courage
- › We love you Lebanon, from California, and thank you Impact Lebanon
- › Sending love from Brazil.
- › We are so very sorry. Hold on. Others do Care
- › Bahrain to Beirut
- › I will continue to be Lebanon's voice no matter what country I stand in. Always praying.
- › Love from Cologne
- › My heart goes out to the people of Beirut Lebanon I cant even imagine a sudden catastrophe like that. I know from your history you are strong strong people, just know that many of us care!!
- › The world is watching, we have not forgotten about you and we will continue to contribute however we can!
- › "Your Lebanon is empty and fleeting, whereas My Lebanon will endure forever" - Gibran Kahlil Gibran, "The Eye of the Prophet" 1920.
- › Solidarity with lebanon from Colorado, USA
- › Love you Lebanon from Palestine

While the amount raised is not always representative of the effort put and every donation has a strong impact, we would like to thank a number of donors and organizations behind a **few larger contributions***:

(* these include contributions above USD 10,000 that could be traced. A number of donors generously gave significant donations anonymously.

LARGE DONATIONS TO THE JUSTGIVING CHARITY CAMPAIGN

Display name	Message
Lebathon Australia	We the Australian Lebanese community organised a fundraiser to auction off our products and services to raise funds via an Instagram Auction. We feel very proud to contribute 100% of all monies raised
CollabForLove	Collabforlove is a supportive marketplace selling products that artists and brands are giving to support the charity they are attached to. We give all our support to Lebanon people in this difficult time. You are the best and you will rebuild and recover! Frenchies are with you. From the COLLABFORLOVERS Family.
Anonymous	It is such a great pleasure to support so many friends in Lebanon on October 17th with blessings from all of our family.
The American Lebanese Club of Broome County, New York	We are pleased to donate this fund raised by our community to Impact Lebanon Beirut Explosion Disaster Relief Initiative.
Chromeo Fans	We're donating this amount in the name of our fans who have showed financial and moral support. Without them none of this would be possible. We're only the vehicle for their generosity.
Yazeed (Yale4Lebanon)	Yale4Lebanon
Patrick J Saade	Hoping we will live to see a better day

CORPORATE DONORS, ORGANIZATIONS AND ARTISTS THAT HELD EVENTS BENEFITING IMPACT LEBANON'S BEIRUT DISASTER RELIEF FUND* (OUTSIDE OF JUSTGIVING):

Name	Event Detail
Cedar White Bradley	Corporate donation
Artist Farah Behbehani	Sale of a limited-edition series of hand-embroided artwork entitled 'Lebanon in My Heart'
Artist Raphaëlle Macaron and Studio Fidèle	Sale of a series of 12 Riso prints
Sotheby's To Beirut with Love auction sale (share directed at the Impact Lebanon fund)	Auction featuring a unique selection of fashion, art and jewelry to raise funds for the people of Beirut
Electronic Labor Day and Beatport ReConnect (share directed at the Impact Lebanon fund)	12-Hour electronic fundraiser featuring Carl Cox, Pete Tong, Luciano and many more

IMPACT LEBANON'S VOLUNTEERS

This colossal effort was made possible by the collective work of a large number of Impact Lebanon volunteers distributed across several teams who worked tirelessly to ensure a high level of accountability, transparency and impact. We are incredibly thankful to have such a large group of talented and dedicated volunteers across the world.



The Rif Building

The Impact Report Team

The report team who coordinated across the organization and beneficiary NGOs and partners to develop the 12 month progress report.

The report team consists of: Alexandra Mouracadé, Agatha Ezzedine, Bettina Latuff, Georges El Khoury, Manal Issa el Khoury, Maya Murad (lead), Rami Kanaan, Reem Akl, Rima Mokaiesh, Sibylle George.

The Vetting Team

The vetting team, who has worked tirelessly on assessing the needs on the ground, reviewing every submitted proposal with our partner Qudurat, coordinating with 3QA to vet NGOs and ensure the funds would be spent responsibly.

The vetting team consists of the following members: Amina Sundby Merkebawi, Beatrice El Hage, Chaker El Khoury, Issam Zeitoun, Marianne Sleiman, Maya Hodroj (sponsor), Maya Murad (lead), Michelle Daher, Nicolas Rbeiz, Rindala Mikhael, Sally Mouneimneh, Sandy Saade

The top up committee consists of the following members: Alexandra Mouracadé, Issam Zeitoun, Maya Murad and Myriam Naufal

The Monitoring and Evaluation Team

The Monitoring and Evaluation team, who is currently doing a comprehensive job on the ground, coordinating with the beneficiary NGOs to ensure that the funds are spent as planned.

The monitoring team consists of the following members: Alexandra Mouracadé (sponsor), Bettina Latuff, Charles Zogheib, Diala Lteif, Georges Mikhael, Hind Hamdan, Jad Tabbara, Joumana Kreidi, Line Farah, Manal Issa el Khoury, Mirna Saadeh, Mohammad Chatila, Myriam Habib, Nicolas Rbeiz, Patrice Noujaim, Reem Akl (co-lead), Rima Mokaiesh (co-lead), Tarek Cheaib, Ziad Hamdan

The Marketing Team

The marketing and communications team, who has been managing our social media channels and making sure every step is transparently communicated with the donors and the public while being true to our values and brand.

This team includes: Agatha Ezzedine, Daniella Chartouni, Georges El Khoury, Judi Diab, Kelly Koury, Marianne Sleiman, Nisrine Jaafar, Noura Khayat, Rami Kanaan, Raya Khayat, Reem Mikati, Sibylle George, Sirine Darwish, Zeina Najjar

The Finance and Legal Team

The Finance and legal team who worked persistently on ensuring a safe and efficient fund transfer from Just Giving to the beneficiary NGOs, amidst the complex economic situation in Lebanon.

The team includes: Alexandra Mouracadé, Bilal Malaeb, Diana Abbas, Farid Habib, Gerard Zoue-

in, Maya Hodroj, Nader Noueiri, Rony Yaacoub (finance lead)

The Partnership Team

The partnerships team who have ensured that our two-way relationships with our partners are constantly maintained and well managed.

This team includes: Amina Sundby Merkebawi, Jad Mekari, Marvy Moujabber, Mohamad Kantar, Nisrine Jaafar, Raya Khayat, Tarek Cheaib

The logistics team includes: Christel Ghandour, Cleopatra Alemadi, Issam Zeitoun, Melda Salhab, Tamara Bijjani

The Founders and Directors

The founders and directors (former and current) who have been working around the clock to put in place the strategy and coordinate the work across the teams since August 4 2020.

This team includes: Agatha Ezzedine, Alexandra Mouracadé, Amina Sundby Merkebawi, Bilal Malaeb, Christina Teokari, Diana Abbas, Elissa Sebaaly, Farid Habib, Gerard Zouein, Hassan Shuman, Issam Zeitoun, Jad Habib, Jamal Saidi, Lucien George, Maya Hodroj, Maya Murad, Mayssa Kanaan, Mohamad Kantar, Myriam Naufal, Nader Noueiri, Nisrine Jaafar, Rami Kanaan, Raya Khayat, Rony Yaacoub, Sadir Abdul Hadi, Sahar Soueid, Sibylle George, Tarek Cheaib.

A big thank you goes out to all our members on the ground and the entire Impact Lebanon community!

A few of our volunteers left messages explaining why they got involved with Impact Lebanon capturing their experience over the past 12 months:

- › “I joined Impact Lebanon soon after the blast. Setting up a team and processes for Monitoring & Evaluation helped me deal with my anger and sadness and channel them into a meaningful contribution. Working for IL’s Beirut Emergency Fund, however exhausting, has been the highlight of my year.” - Rima Mokaiesh
- › “I joined Impact Lebanon because I needed to give some sense to all of what was happening and be ‘present’ in the efforts of reconstruction and support. Working with Catalytic Action was a beautiful journey for building back better and reclaiming public space!” - Hind Hamdan
- › “I joined IL because I wanted to provide support in a more meaningful way than your usual monetary donation. Both of my parents are from Beirut, and my entire extended family remains there. It gives them hope when they know that people outside of Lebanon actually do care, and are working on solutions to combat this crisis. Organizations like IL and volunteers that contribute day in and out provide an ounce of hope for the Lebanese.” - Mohammad Chatila
- › “Action was therapy for me, in the wake of the explosion. International donors, diaspora and local volunteers, local NGOs and beneficiaries form a chain of unity and hope. Being part of this chain is for me a means to fight injustice and try to alleviate



some of the suffering. I am inspired every day by the motivation of our Impact Lebanon team as well as efforts relentlessly deployed on the ground. In unity we stand!” - Alexandra Mouracadé

- › “It’s all about doing something, as little as it is, to ease the suffering of our compatriots that are way under the injustice of our system. Empathizing with others not only ease their pain, but also bring joy, meaning and sense of purpose to us volunteers and allow us to connect with like-minded awesome volunteers.” - Ziad Hamdan
- › “I joined Impact Lebanon soon after the blast because I wanted to support action being taken on the ground. I felt like I had to do more than share articles on social media about the situation and donate financially. It has been such a rewarding and enriching experience being part of such a hard

working team of individuals that are so committed to Lebanon and have hope for better days ahead, words cannot describe how proud I am of what the NGOs and everyone working in this project have achieved.” - Bettina Latuff

- › “I joined Impact Lebanon soon after the 4th of August explosion (thanks Alex!) because I was so devastated and needed to feel useful and have positive impact after this tragedy. Joining the M&E team to work with Beit el Baraka was and is still such a rewarding experience. I am impressed by the level of commitment, passion and professional of those people on the ground, fighting every day to make things better. I am a better person after this experience” - Manal Issa el Khoury
- › “It was absolutely devastating to witness from afar the toll the explosion had on my beloved city. To mourn the death of loved ones and see the places where I spent the happiest times of my life completely destroyed prompted me to want to take action. Being in the diaspora, one can feel helpless, however through Impact Lebanon I was able to channel my energy and skill sets to contribute to the relief efforts. Although it has been difficult at times, the experience was rewarding and deepened my commitment to making my country a better place.” - Maya Murad
- › “I joined Impact Lebanon in the hopeful months after the October 2019 uprising. Like most I could not imagine that a year later I would be involved in helping to heal the deep

and painful wounds of Beirut and its people. In the middle of all the anger and sadness, working with such committed and caring people has been reaffirming. There’s so much to do but every step in the right direction counts.” - Reem Akl

- › “I joined Impact Lebanon at the beginning of its incorporation nearly a year before the devastating blast. It was always a pleasure to work with such a diverse group of people on projects that would help in raising awareness about Lebanon and bring the diaspora together. It is truly commendable what we have been able to achieve in such a short amount of time. However, the journey remains long and full of hurdles but we will succeed to make an Impact as we have already done. I will say with all honesty that it has and will always be the honor of my life to have been part of this team which was able to handle such a large task and stand by our people when they were at their lowest.” - Issam Zeitoun

IMPACT LEBANON'S PARTNERS

We would also like to say a special THANK YOU to all our partners, without whom this fundraiser and the impact achieved on the ground would not have been possible:

LEBANESE INTERNATIONAL FINANCE EXECUTIVES (LIFE)

For their trust, guidance and assistance throughout the process of developing our fund strategy as well as allocating and disbursing our funds. LIFE has been exceptionally helpful with the fund transfer process and have generously offered us their knowledge and advice.

Our team is really grateful for all your support, this wouldn't have been possible without you.

3QA

For their thorough work on our comprehensive NGO vetting process, which played a key role in ensuring the funds end up in the right hands, as well as their continuous presence on the ground to monitor and validate project progress

ECK AUDIT

For their support in evaluating financial progress for several NGOs with great professionalism and integrity.

FRONTLINE ENGINEERS

For providing technical expertise and monitoring on the ground for complex rehabilitation efforts.

QUDURAT

For their help with the review and analysis of the numerous proposals that we received from NGOs on the ground.

STRATEGY&

For their support in identifying and quantifying needs in the aftermath of the explosion and providing expertise in validating our fund strategy.

L'ORIENT-LE JOUR

For standing with us and giving us their full trust on NGO selection.

SOTHEBY'S AND CREATIVES FOR LEBANON

For their trust in us and efforts to expand donations through the "To Beirut with Love" charity auction.

APPENDIX - ABBREVIATIONS

- **BOQ:** Bill of Quantities
- **FX:** Foreign Exchange
- **IL:** Impact Lebanon
- **JG:** JustGiving
- **LIFE:** Lebanese International Finance Executives
- **M&E:** Monitoring & Evaluation
- **MSMB:** Micro, Small & Medium Business

APPENDIX - M&E AND FUND TOP UPS TEAM BIOS

Name: Alexandra Mouracadé
Role: M&E Sponsor, Fund Top Up Committee member
Active: August '20 - ongoing
Experience: Alexandra has 12+ years of experience primarily in financial and operational audit, financial controlling and project management in Canada, the US and France.

Name: Issam Zeitoun
Role: Fund Top Up Committee Member
Active: August '20 - ongoing
Experience: Issam holds degrees in political science and international law. He also has 2 years experience working in the NGO and research field in Lebanon and 1 year experience working in import/export.

Name: Maya Murad
Role: Fund Top Up Committee Member
Active: August '20 - ongoing
Experience: Maya has work experience in management consulting, tech and social impact and has worked extensively across the Middle East. She holds degrees in economics, engineering and management.

Name: Myriam Naufal
Role: Fund Top Up Committee Member
Active: August '20 - ongoing
Experience: Myriam is a graduate in Marketing, with 5 years of experience in retail Marketing, and supply & demand planning. She recently moved to the humanitarian sector working in Grant Acquisition and Management in Lebanon.

Name: Rima Mokaiesh
Role: M&E Lead
Active: October '20 - ongoing
Experience: Rima has 10 years of work experience managing complex projects, teams and organisations, including 5 years in the non-profit sector in Lebanon and 4 years in the social/ environmental impact sector in France.

Name: Reem Akl
Role: M&E Lead
Active: November '20 - ongoing
Experience: Reem has 12 years experience working across the international finance and nonprofit sectors, and more recently in the social impact and corporate sustainability space.

Name: Diala Lteif
Role: M&E NGO Point of Contact
Active: November '20 - ongoing
Experience: Diala has a background in architecture and design and is currently pursuing a PhD in Urban Planning, and studied the Karantina neighborhood for her doctoral research (one of the sites of reconstruction of AlFonar / BEDCO). She had also previously led projects in the Mar Mikhael neighborhood and is very familiar with the area.

Name: Tarek Cheaib
Role: M&E NGO Point of Contact
Active: October '20 - ongoing
Experience: Tarek is an MEng in Civil Engineering, and has 3 years of experience in climate finance and managing loans to companies in developing markets, and 3 years experience designing low carbon buildings and volunteering for Engineers without Borders UK

Name: Mirna Saade
Role: M&E NGO Point of Contact
Active: November '20 - ongoing
Experience: Mirna has 13 years experience in monitoring and impact assessment, 7 of these in Health Safety and Environment projects and 6 in health related projects. She also has 8 years experience in Project Management.

Name: Ziad Hamdan
Role: M&E NGO Point of Contact
Active: December '20 - ongoing
Experience: Ziad has 15+ years of experience in management consulting and holds an EMBA and a Degree of telecom engineering. He has also worked on several impact projects in 6 countries (Africa & ME).

Name: Line Farah
Role: M&E NGO Point of Contact
Active: November '20 - ongoing
Experience: Line has a degree in economics and finance and has 3 years of experience in credit risk analysis.

Name: Jad Tabbara
Role: M&E NGO Point of Contact
Active: December '20 - ongoing
Experience: Jad has 15 years of work experience in civil engineering and project management.

Name: Nicolas Rbeiz
Role: M&E NGO Point of Contact
Active: September '20 - ongoing
Experience: Nicolas has 12 years of experience in construction and project management. He has worked on a range of projects including buildings, infrastructure and industrial complexes across the Middle East, Europe and the USA. Nicolas holds a degree in interior architecture and an MBA.

Name: Bettina Latuff
Role: M&E NGO Point of Contact
Active: October '20 - ongoing
Experience: Bettina has previous work experience in M&E working with NGOs, consulting UN evaluation bodies and assisting in training countries to implement M&E projects related to their criminal justice systems.

Name: Manal Issa El Khoury
Role: M&E NGO Point of Contact
Active: September '20 - ongoing
Experience: Manal has 13+ years of work experience in consulting, dual degrees engineering and business school as well as experience working in big data.

Name: Charles Zogheib
Role: M&E NGO Point of Contact
Active: August '20 - ongoing
Experience: Charles has a degree in civil engineering and previous experience in volunteering.

Name: Hind Hamdan
Role: M&E NGO Point of Contact
Active: December '20 - ongoing
Experience: Hind has 5 years of experience in the development and humanitarian field and 3 years of experience as a financial consultant. Hind holds a degree in Finance and Management.

Name: Myriam Habib
Role: M&E NGO Point of Contact
Active: October '20 - ongoing
Experience: Myriam holds a degree in engineering and has 7 years of work experience in Project Management, and Engineering Procurement and Construction contracting. She worked extensively in the Lebanese market.

Name: Mohammad Chatila
Role: M&E NGO Point of Contact
Active: December '20 - ongoing
Experience: Mohammad has a degree in entrepreneurship, economics & finance.

Name: Patrice Noujaim
Role: M&E NGO Point of Contact
Active: September '20 - December '20
Experience: Patrice has a degree in Economics, and has experience working in audit and finance. He has worked on several Impact Lebanon initiatives, including Beirut Emergency Relief and the mentoring program.

Name: Joumana Kreidi Nasr
Role: M&E NGO Point of Contact
Active: November '20 - June '21
Experience: Joumana has 7 years of work experience in management consulting.

Name: Georges Mikhael
Role: M&E NGO Point of Contact
Active: December '20 - May '21
Experience: Georges has over 10 years of working in international development, including strategic advisory support to social enterprises and NGOs.

